

Deliberazione della Giunta Regionale 2 febbraio 2026, n. 11-2193

Associazione 'European Chemical Regions Network - ECRN'. Assemblea Generale del 4 febbraio 2026. Indirizzi al rappresentante regionale.



Seduta N° 141

Adunanza 02 FEBBRAIO 2026

Il giorno 02 del mese di febbraio duemilaventisei alle ore 10:25 si è svolta la seduta della Giunta regionale in via ordinaria, presso la sede della Regione Piemonte, Piazza Piemonte 1 - Torino con l'intervento di Elena Chiorino Vicepresidente e degli Assessori Paolo Bongioanni, Enrico Bussalino, Marco Gabusi, Marco Gallo, Matteo Marnati, Federico Riboldi, Andrea Tronzano con l'assistenza di Roberta Bufano nelle funzioni di Segretario Verbalizzante.

Assenti, per giustificati motivi: il Presidente Alberto CIRIO, gli Assessori

Marina CHIARELLI - Maurizio Raffaello MARRONE - Gian Luca VIGNALE

DGR 11-2193/2026/XII

OGGETTO:

Associazione 'European Chemical Regions Network – ECRN'. Assemblea Generale del 4 febbraio 2026. Indirizzi al rappresentante regionale.

A relazione di: Marnati

Premesso che:

la L.R. n. 6 del 14/1/1977 prevede, agli artt. 1 e 4, che la Regione, per materie attinenti le sue funzioni e più in generale, per perseguire le finalità di cui al titolo I dello Statuto, possa aderire ad enti, istituti, associazioni e comitati e l'adesione della Regione può consistere, tra l'altro, nel versamento di quote;

tra le finalità di cui al suddetto titolo I rientrano l'ampliamento delle attività economiche, nel rispetto dell'ambiente e secondo i principi dell'economia sostenibile, l'innovazione economica e sociale e la promozione dello sviluppo della cooperazione, anche nell'ambito della ricerca e dell'innovazione e del settore chimico;

con D.G.R. n. 47-552 del 16 dicembre 2024 la Giunta Regionale ha disposto l'adesione della Regione Piemonte all'Associazione senza scopo di lucro "European Chemical Regions Network ASBL - ECRN" (Rete delle Regioni Chimiche Europee), in qualità di socio effettivo, approvandone al contempo lo Statuto e il versamento della quota associativa annuale 2025, e dando mandato alla competente Direzione regionale "Competitività del Sistema Regionale" di procedere a tutti i conseguenti successivi adempimenti;

l'Associazione, ai sensi dell'art. 4 dello Statuto, ha come finalità la promozione dello sviluppo sostenibile e della competitività delle regioni chimiche europee, facilitando la cooperazione tra autorità regionali, industria, istituzioni di ricerca e altri portatori di interesse. La rete si propone di affrontare le sfide comuni, come l'adeguamento normativo, l'innovazione tecnologica, la sostenibilità ambientale e lo sviluppo di competenze all'interno del settore chimico. L'ECRN partecipa attivamente anche al dialogo politico, rappresentando gli interessi delle regioni chimiche

presso le istituzioni dell'UE, in particolare la Commissione Europea. La rete si configura così come un importante attore nel rafforzamento della cooperazione transnazionale e nella promozione della sostenibilità nel settore chimico.

Preso atto della nota prot. n. 16474 del 29 dicembre 2025, agli atti del Settore "Sistema universitario, ricerca e innovazione", con la quale è stata comunicata a Regione Piemonte la convocazione per il giorno 4 febbraio 2026 alle ore 9:30 dell'Assemblea Generale dell'Associazione "European Chemical Regions Network ASBL - ECRN" con, tra gli altri, i seguenti punti all'ordine del giorno:

2. Revised Statute / Revisione statuto
3. Revised Rules of Procedure / Revisione regolamento interno "Regole di procedura"
4. Approval of the Financial Accounts 2025 / Approvazione del conto annuale dell'esercizio 2025
5. Approval of Budget 2026 / Approvazione del Budget 2026
6. Draft Action Plan 2026 / Proposta di Piano di azioni 2026

Dato atto che, in merito ai suddetti punti previsti dall'ordine del giorno dell'Assemblea Generale, dall'istruttoria svolta dal Settore "Sistema universitario, ricerca e innovazione" della direzione regionale "Competitività del Sistema regionale" emerge quanto segue:

- con riferimento al punto 2 dell'o.d.g.:

1. lo Statuto dell'Associazione prevede:

- all'art. 12, che rientri nelle competenze dell'Assemblea Generale l'approvazione di eventuali modifiche allo Statuto, predisposte dal Consiglio di Amministrazione in collaborazione con il Direttore esecutivo;
- all'art. 15, che l'Assemblea Generale possa validamente deliberare sulle modifiche statutarie solo se le modifiche sono espressamente indicate nella convocazione e l'assemblea riunisce almeno due terzi dei suoi soci, presenti o rappresentati. Nessuna modifica può essere adottata se non con la maggioranza dei tre quarti dei voti dei soci presenti o rappresentati;

2. con la nota prot. n. 824 del 22/1/2026 l'Associazione ha trasmesso a tutti i soci una bozza di modifiche allo Statuto, predisposta dal Consiglio di Amministrazione dell'Associazione in collaborazione con il Direttore esecutivo, per approvazione in sede assembleare;

3. le principali modifiche apportate all'attuale Statuto - riportate in dettaglio nell'allegato 1 al presente provvedimento - sono riassumibili come segue:

- l'articolo 2 viene modificato per aggiornare l'indirizzo della sede legale dell'Associazione a seguito del trasloco avvenuto nei primi mesi del 2025;

- negli articoli 6, 7, 10 e 16 viene aggiornata la modalità di trasmissione delle comunicazioni ai soci effettivi ed associati, non più tramite posta ordinaria bensì tramite e-mail, nell'ottica di una maggiore efficienza, economicità e snellezza delle procedure;

- l'articolo 13 viene modificato al comma 1 al fine di attribuire la competenza nella scelta della sede per lo svolgimento dell'Assemblea Generale dell'Associazione, laddove dovesse essere diversa dalla sede legale dell'ente, al Consiglio di Amministrazione di concerto con il Direttore Esecutivo in quanto responsabile della gestione ordinaria delle attività quotidiane dell'Associazione, mentre attualmente tale competenza è esclusivamente del Consiglio di Amministrazione; al comma 2 viene inoltre modificata in "Steering Group" (ovvero "Gruppo Direttivo") la denominazione del gruppo di lavoro permanente (fino ad oggi "Permanent Working Group") composto da un rappresentante di ciascun socio effettivo per contribuire alla preparazione dell'Assemblea Generale di concerto con il Consiglio di Amministrazione e il revisore dei conti;

- le modifiche apportate all'articolo 17 sono finalizzate a:

1. ampliare i termini per la presentazione delle candidature come componente del Consiglio di Amministrazione dell'Associazione, che attualmente devono pervenire almeno 45 giorni prima e

che a seguito della variazione potranno essere sottoposte fino all'apertura ufficiale dell'Assemblea Generale nella quale si svolgeranno le elezioni, nell'ottica di favorire l'aumento del numero di possibili candidati;

2. correggere un refuso presente al comma 3 relativamente al numero minimo di Regioni Chimiche Europee socie necessario per consentire a uno Stato di avere due componenti nel Consiglio di Amministrazione; l'attuale formulazione, infatti, al riguardo prevede:

"Ogni Stato può avere:

- un rappresentante nel Consiglio di Amministrazione se ha fino a tre Regioni Chimiche socie dell'Associazione;

- due rappresentanti nel Consiglio di Amministrazione se ha più di quattro Regioni Chimiche socie dell'Associazione;"

e quindi attualmente, per mero errore materiale, manca la previsione del numero di consiglieri cui abbia diritto uno Stato che abbia quattro Regioni Chimiche socie dell'Associazione, refuso che era necessario correggere;

3. eliminare i riferimenti alla figura del tesoriere, in coerenza con il successivo articolo 18 (per il quale si veda il punto successivo);

- l'articolo 18 novellato prevede che il Consiglio di Amministrazione designi al proprio interno un Presidente e tre Vice Presidenti, tutti a titolo gratuito, anziché un Presidente, due Vice Presidenti e un tesoriere, e stabilisce in due il numero massimo di mandati consecutivi del Presidente; la ragione di tale cambiamento è da ricondurre al fatto che, nell'esperienza dell'Associazione dalla sua costituzione ad oggi, il ruolo del tesoriere non è mai stato ufficialmente utilizzato e non risulta altresì obbligatoria in base alle leggi belghe; alla luce di questo, del fatto che comunque le decisioni finanziarie vengono sempre approvate dall'Assemblea Generale su proposta del Consiglio Direttivo, nonché del fatto che, nel tempo, la rete si è allargata aumentando notevolmente il numero dei suoi membri, l'Associazione ritiene opportuno sostituire la figura del tesoriere con quella di un ulteriore Vice Presidente; a seguito dell'eliminazione del tesoriere, viene eliminato ogni riferimento a tale ruolo nell'articolo e in tutto il testo statutario, mentre i suoi compiti vengono ora attribuiti a uno dei tre Vice Presidenti;

- l'articolo 19 viene modificato al comma 3 per prevedere la possibilità di svolgimento a distanza delle riunioni del Consiglio di Amministrazione non più solo in situazioni eccezionali e di emergenza, ma anche in via ordinaria;

4. le modifiche proposte all'attuale statuto - come sopra riassunte - sono da ricondurre alla necessità di rendere più efficiente l'organizzazione e più efficace la gestione dell'Associazione alla luce dell'esperienza dei primi anni di attività della medesima; pertanto le modifiche risultano condivisibili e meritevoli di approvazione;

- con riferimento al punto 3 dell'o.d.g.:

1. lo Statuto dell'Associazione prevede (articoli 12 e 24) che il Consiglio di Amministrazione possa presentare all'assemblea un regolamento interno (Rules of procedure) che sarà vincolante per tutti i soci. Tale regolamento può essere adottato ed eventualmente modificato dall'Assemblea Generale, con deliberazione a maggioranza semplice dei membri presenti o rappresentati;

2. l'attuale regolamento interno è stato approvato dall'Assemblea Generale dell'Associazione nella seduta del 8 gennaio 2019, quando la Regione Piemonte non era ancora socia di ECRN;

3. con la citata nota prot. n. 824 del 22/1/2026 l'Associazione ha trasmesso a tutti i soci una bozza di modifiche al suddetto regolamento interno, predisposta dal Consiglio di Amministrazione dell'Associazione per approvazione in sede assembleare;

4. le principali modifiche apportate all'attuale regolamento interno - riportate in dettaglio nell'allegato 2 al presente provvedimento - sono riassumibili come segue:

- le modifiche ai paragrafi 1, 3, 4 e 5 sono finalizzate ad allineare il testo alle variazioni dello Statuto all'ordine del giorno della seduta assembleare di cui alla presente deliberazione, e in particolare a:

a. eliminare i riferimenti alla figura del tesoriere, disciplinare i requisiti per l'elezione del Presidente e dei tre Vice Presidenti per specificare - precisazione non presente nel regolamento vigente - che devono essere membri dei loro relativi governi regionali, il numero massimo di mandati consecutivi del Presidente e i compiti del Vice Presidente a cui vengono trasferite le responsabilità prima attribuite al tesoriere;

b. specificare che ai tre Vice Presidenti vengono attribuite delle deleghe specifiche e che uno di essi, in particolare, assumerà i compiti che, negli attuali Statuto e Regolamento interno dell'Associazione, sono attribuiti al tesoriere;

c. rinominare in "Steering Group" il "Permanent Working Group" deputato ad affiancare il Consiglio di Amministrazione nei lavori preparatori delle Assemblee Generali;

d. aggiornare, allineandola così allo Statuto, la denominazione del Direttore Esecutivo che, nell'attuale regolamento interno, viene definito solo "Direttore", specificando che, nell'ambito dei suoi compiti in materia di assunzione e gestione dei membri dello staff (Secretariat), i limiti di spesa sono quelli definiti dal budget approvato annualmente dall'Assemblea Generale, precisazione non esplicitata nel regolamento vigente;

- viene eliminato il paragrafo 8 relativo alle indennità di viaggio della segreteria dell'Associazione, non più attuale in quanto le spese di trasferta della segreteria, originariamente basate su una decisione della Commissione Europea non più in vigore, non sono mai state oggetto di rimborso, ed effettuare alcune modifiche di carattere meramente formale in vari punti del testo;

- viene aggiornato il paragrafo 6. riguardante le quote associative per allineare il contenuto a quello del vigente regolamento interno denominato "Regulation for membership fees for ECRN association" ("Regolamentazione delle quote associative dell'associazione ECRN"), che disciplina il funzionamento delle quote associative di ECRN e che è stato approvato dalla Regione in sede di adesione all'Associazione (D.G.R. n. 47-552/2024 del 16 dicembre 2024);

5. le modifiche proposte all'attuale regolamento interno sono da ricondurre alla necessità di allineare il testo da un lato alla versione di Statuto oggetto di approvazione della seduta assembleare di cui alla presente deliberazione, dall'altro al vigente regolamento interno "Regulation for membership fees for ECRN association", nonché a sopprimere alcuni paragrafi superati;

6. tutte le modifiche proposte risultano condivisibili e meritevoli di approvazione in quanto coerenti con lo statuto oggetto di modifica assembleare e con il regolamento interno "Regulation for membership fees for ECRN association";

- con riferimento al punto 4 dell'o.d.g.:

1. in base al combinato disposto degli articoli 12, 18 e 22 dello Statuto l'esercizio finanziario dell'Associazione comincia l'1 gennaio e termina il 31 dicembre dello stesso anno, e rientra nelle competenze dell'Assemblea Generale l'approvazione del conto annuale dell'Associazione, su proposta del Consiglio di Amministrazione, entro i primi sei mesi dalla chiusura dell'esercizio finanziario;

2. in data 21/1/2026 l'Associazione ha trasmesso a tutti i membri (nota prot. n. 824 del 22/1/2026, agli atti del Settore Sistema universitario, ricerca e innovazione) la proposta di conto annuale dell'esercizio 2025 predisposta dal Consiglio di Amministrazione ai sensi dei predetti articoli 12, 18 e 22 dello Statuto;

3. sussiste completezza della documentazione trasmessa alla Regione;

4. emergono i seguenti elementi:

- il bilancio è stato redatto in conformità ai principi contabili vigenti in materia;

- il conto annuale 2025 si chiude con uscite complessive pari a Euro 365.358,97 ed entrate ammontanti ad Euro 572.828,61, con un avanzo di Euro 208.469,64, destinato a fondo di riserva;

- sussiste coerenza delle voci del conto sull'attività svolta con le disposizioni statutarie e con il Piano di azioni 2025 approvato dall'Associazione, come da documentazione agli atti, nonché con la programmazione regionale in ambito di ricerca e innovazione nel settore della chimica, come si evince, in particolare, dai seguenti documenti programmatici regionali:

- la Strategia Regionale di Specializzazione Intelligente 2021-2027, il documento strategico approvato con D.G.R. n. 43-4315 del 10/12/2021 che individua l'ambito "Tecnologie, risorse e materiali verdi" tra i sei Sistemi Prioritari dell'Innovazione, ovvero i campi di specializzazione settoriale su cui far convergere il sostegno dei fondi strutturali in tema di Ricerca e Innovazione nel settennio 2021-2027; tale Sistema Prioritario ha il suo nucleo «core» nella filiera della Chimica verde, che in Piemonte costituisce uno dei settori manifatturieri con crescenti specializzazione e investimenti e che opera per la progettazione di prodotti e processi chimici che riducono o eliminano l'uso o la generazione di sostanze pericolose, così come per la produzione di tecnologie, risorse e materiali verdi in settori produttivi fondamentali, quali quello dei carburanti, della cosmesi, del tessile e del food, delle energie rinnovabili e dell'idrogeno;
 - il Programma Operativo FESR 2021-2027, approvato dalla Commissione Europea con Decisione di esecuzione C(2022) 7270 del 07/10/2022, recepita con D.G.R. n. 41-5898 del 28/10/2022 e modificata con Decisione della Commissione C(2025) 5275 del 23 luglio 2025, recepita con D.G.R. n. 17-1555 del 15 settembre 2025; in particolare la priorità II "Transizione ecologica e resilienza", coerentemente con gli indirizzi della S3, persegue l'intento di rafforzare la ricerca, lo sviluppo tecnologico e l'innovazione al fine di promuovere l'efficienza energetica e la transizione verso un'economia circolare ed efficiente sotto il profilo delle risorse, anche sostenendo la partecipazione delle imprese piemontesi a reti e partenariati in una dimensione extra-regionale ed internazionale che rafforzino i legami tra gli attori locali nella filiera dell'innovazione;
5. il conto annuale dell'esercizio 2025, così come formulato, compresa la destinazione dell'avanzo, risulta meritevole di approvazione;

- con riferimento ai punti 5 e 6 dell'o.d.g.:

1. in base al combinato disposto degli articoli 12, 18 e 22 dello Statuto l'esercizio finanziario dell'Associazione comincia l'1 gennaio e termina il 31 dicembre dello stesso anno; rientra nelle competenze dell'Assemblea Generale l'approvazione del budget annuale dell'Associazione, compreso l'importo della quota associativa base (basic fee, per la quale si veda il punto 2. successivo), e del Piano di azioni annuale portante le linee generali di attività dell'Associazione stessa, su proposta del Consiglio di Amministrazione;
2. l'art. 9 dello Statuto stabilisce che tutti i soci versano una quota associativa annua il cui importo è dato dal prodotto di una quota associativa base (basic fee) - che è uguale per tutti i soci ed è approvata annualmente dall'Assemblea Generale su proposta del Consiglio di Amministrazione - moltiplicata per determinati parametri per i quali lo Statuto rimanda ad apposito regolamento interno;
3. il regolamento interno denominato "Regulation for membership fees for ECRN association" ("Regolamentazione delle quote associative dell'associazione ECRN"), che disciplina il funzionamento delle quote associative di ECRN, stabilisce che l'importo della quota associativa di ogni Regione chimica socia è il risultato del seguente calcolo:
 - si parte dall'importo della quota associativa base (basic fee, approvato annualmente dall'Assemblea Generale su proposta del Consiglio di Amministrazione e uguale per tutti i membri);
 - tale importo della quota associativa base viene poi moltiplicato per tre valori numerici che vengono attribuiti a ogni Regione chimica socia dell'associazione, sulla base di apposite tabelle contenute nel regolamento stesso, e precisamente:
 - a) viene assegnato a ciascuna Regione chimica socia un primo valore numerico compreso in un range tra 0,7 e 1,4 in ragione del numero di occupati nel settore chimico in tale Regione;
 - b) viene assegnato a ogni Regione chimica socia un secondo valore numerico compreso in un range tra 0,7 e 1,3 in funzione del numero di abitanti della Regione stessa;
 - c) viene assegnato a ciascuna Regione chimica socia un terzo valore numerico compreso in un range tra 0,5 e 1,3 in ragione del valore percentuale del PIL pro capite della Regione;
 - l'importo della quota associativa di ciascuna Regione chimica socia dell'Associazione è quindi dato dal prodotto della quota associativa base per i valori attribuiti, per quella Regione, ai suddetti

parametri a), b) e c);

- il risultato ottenuto dal suddetto calcolo viene in ultimo arrotondato alle migliaia più vicine;

4. il Consiglio di Amministrazione ha proposto per il 2026, un importo della basic fee pari ad Euro 9.450,00 annui;

5. come da disposto statutario, il documento relativo al budget 2026 e il Piano di azioni 2026, predisposti dal Consiglio di Amministrazione dell'Associazione, sono stati trasmessi a tutti i membri (citata nota prot. n. 824 del 16/1/2026, agli atti del Settore Sistema universitario, ricerca e innovazione) per approvazione in sede assembleare;

6. sussiste completezza della documentazione trasmessa alla Regione Piemonte, agli atti del Settore citato;

7. dalla documentazione trasmessa emergono i seguenti elementi:

- il budget prevede entrate per euro 409.164,38 derivanti in buona parte dal pagamento delle quote associative;

- il budget prevede una stima di spese pari a euro 213.025,28, inferiori rispetto all'andamento dei costi dell'annualità precedente, principalmente perché le spese di gestione stimate risultano minori rispetto a quelle del 2025, ed è stato redatto in conformità ai principi contabili vigenti in materia;

- la previsione di budget si chiude con un avanzo di euro 196.139,10;

- le voci iscritte nel budget risultano rispettose del principio di ragionevolezza;

- con riguardo, in particolare, alle quote associative, l'importo di euro 9.450,00 proposto dal Consiglio di Amministrazione per la basic fee per l'annualità 2026 è uguale a quello del 2024 e del 2025; di conseguenza, sulla base della formula stabilita dal succitato regolamento interno "Regulation for membership fees for ECRN association" e sopra richiamata, l'importo della quota associativa annuale dovuta da Regione Piemonte è pari ad euro 10.000,00; tale cifra è infatti il risultato del prodotto tra la basic fee di euro 9.450,00 e i seguenti valori numerici:

a) 0,8 : valore assegnato al Piemonte in ragione del numero di suoi occupati nel settore chimico,;

b) 1,1 : valore assegnato alla nostra Regione in ragione del suo numero di abitanti;

c) 1,2 : valore assegnato al Piemonte in funzione del suo PIL pro capite;

dalla moltiplicazione di cui sopra si ottiene infatti l'importo di euro 9.979,00, che viene arrotondato alle migliaia più vicine, ovvero euro 10.000,00;

- l'importo della quota associativa annuale dovuta da Regione Piemonte, pari a euro 10.000,00, è la stessa dell'anno scorso; tale calcolo è stato applicato anche per determinare la quota associativa annuale dovuta dagli altri associati;

8. la proposta di Piano di azioni 2026 risulta in continuità con le attività svolte nel corso del 2025 come previste dal Piano 2025 approvato dall'assemblea, come da documentazione agli atti, confermando le direttrici prioritarie e i principali progetti strategici in quanto ancora attuali nei contenuti e nelle modalità operative, e affiancando ad essi alcune nuove iniziative volte a rafforzare la cooperazione tra regioni chimiche europee nella promozione degli interessi comuni presso le istituzioni dell'UE, sui temi dell'adeguamento delle norme di settore, dell'innovazione tecnologica, della sostenibilità ambientale e dello sviluppo di competenze nel settore chimico; in particolare, si segnalano le azioni strategiche finalizzate all'apertura di un dibattito con la Commissione Europea per il futuro del regolamento REACH, che costituisce il più importante regolamento europeo sulle sostanze chimiche e che è attualmente in fase di modifica, e quelle volte a supportare gli interessi delle imprese chimiche socie di ECRN di fronte alle istituzioni europee in merito all'iniziativa legislativa della Commissione Europea del Circular Economy Act; in ultimo, si segnala l'adesione dell'Associazione all'iniziativa "Critical Chemicals Alliance", lanciata dalla Commissione Europea in attuazione della Comunicazione COM(2025) 530, per promuovere il dialogo con le istituzioni europee e i portatori d'interesse nell'ambito della chimica verde;

9. le Direttrici prioritarie di sviluppo e le Azioni illustrate risultano coerenti con le disposizioni statutarie e con le priorità e gli obiettivi della programmazione regionale vigente in ambito di ricerca e innovazione nel settore della chimica di cui alle sopra citate S3 2021-2027 e PR FESR 2021-2027;

10. alla luce di quanto sopra, il Budget 2026, comprensivo dell'importo della basic fee 2026 - da cui discendono le quote associative annuali degli associati e, quindi, l'importo di euro 10.000,00 quale quota annuale a carico della Regione, pari a quella 2025 -, con un avanzo di euro 196.139,10, e il Piano di azioni 2026 risultano meritevoli di approvazione. Tuttavia è opportuno raccomandare il mantenimento delle misure di gestione improntate alla prudenza al fine di non pregiudicare l'equilibrio economico finanziario dell'ente; tale approvazione non costituisce impegno e quindi assunzione di obbligazione giuridica per la Regione su cui si demanda a successivi provvedimenti, nei limiti delle risorse che saranno disponibili nel Bilancio di previsione finanziario 2026-2028 della Regione Piemonte.

Ritenuto pertanto di:

- dare i seguenti indirizzi al rappresentante della Regione Piemonte che interverrà all'Assemblea Generale dell'Associazione ECRN del 4 febbraio 2026:

- per quanto concerne il punto 2 dell'o.d.g., ai sensi dell'art. 12 dello statuto, di esprimersi favorevolmente all'approvazione delle modifiche proposte dal cda allo Statuto dell'Associazione ECRN, come risultanti dall'allegato 1 alla presente deliberazione per farne parte integrante e sostanziale;
- per quanto concerne il punto 3 dell'o.d.g., ai sensi dell'art. 12 dello statuto, di esprimersi favorevolmente all'approvazione delle modifiche proposte dal cda al regolamento interno denominato "Rules of procedure", come risultanti dall'allegato 2 alla presente deliberazione per farne parte integrante e sostanziale;
- per quanto concerne il punto 4 dell'o.d.g., ai sensi dell'art. 12 dello statuto, di esprimersi favorevolmente all'approvazione del conto annuale dell'esercizio 2025, compresa la destinazione dell'avanzo;
- per quanto concerne il punto 5 dell'o.d.g., ai sensi dell'art. 12 dello statuto, di esprimersi favorevolmente all'approvazione del budget 2026, comprensivo dell'importo della basic fee 2026 - da cui discendono le quote associative annuali degli associati e quindi l'importo di euro 10.000,00 quale quota annuale a carico della Regione -, con un avanzo di euro 208.469,64, destinato a fondo di riserva;
- per quanto concerne il punto 6 dell'o.d.g., ai sensi dell'art. 12 dello statuto, di esprimersi favorevolmente all'approvazione del Piano di azioni 2026.

Dato atto che l'importo della quota associativa per l'annualità 2026 a carico di regione Piemonte , pari a Euro 10.000,00, trova copertura con le risorse finanziarie iscritte ed impegnate nell'ambito della Missione 1, Programma 0111, sul capitolo di spesa n. 188242 "Adesioni ad enti ed associazioni " per l'annualità 2026.

Attestato che, ai sensi della D.G.R. n. 8-8111 del 25 gennaio 2024 ed in esito all'istruttoria sopra richiamata, il presente provvedimento non comporta ulteriori effetti diretti né effetti prospettici sulla gestione finanziaria, economica e patrimoniale della Regione Piemonte, in quanto gli oneri derivanti dal presente provvedimento sono esclusivamente quelli sopra riportati relativamente al punto 5 dell'ordine del giorno con riguardo all'importo della quota associativa 2026 della Regione pari a euro 10.000,00, poiché l'approvazione delle modifiche allo Statuto e al regolamento interno denominato "Rules of procedures" dell'Associazione non comportano assunzione di obbligazione giuridica e quindi oneri a carico del bilancio regionale, al pari del conto annuale dell'esercizio 2025, del budget 2026 e della proposta di Piano di azioni 2026.

Viste:

- la l.r. n. 6 del 14 gennaio 1977 “Norme per l’organizzazione e la partecipazione a convegni, congressi e altre manifestazioni, per l’adesione a Enti e Associazioni e per l’acquisto di documentazione di interesse storico e artistico” e s.m.i.;
- la l.r. 22 novembre 2004, n. 34, “Interventi per lo sviluppo delle attività produttive”;
- la D.G.R. n. 11-739 del 31/01/2025 "Approvazione del Piano integrato di attività e organizzazione (PIAO) della Giunta regionale del Piemonte per gli anni 2025-20 27", come modificata con D.G.R. n. 38-1162 del 26 maggio 2025;
- la l.r. n. 23 del 24.12.2025, "Autorizzazione all'esercizio provvisorio del bilancio della Regione per l'anno 2026";
- la D.G.R. n. 11-2145/2026/XII del 12 gennaio 2026, "Apertura dell'esercizio provvisorio del Bilancio di previsione finanziario per l'anno 2026, in attuazione della Legge regionale 24 dicembre 2025, n. 23 "Autorizzazione all'esercizio provvisorio del bilancio della Regione per l'anno 2026".

Attestata la regolarità amministrativa del presente provvedimento ai sensi della D.G.R. n. 8-8111 del 25 gennaio 2024.

Tutto ciò premesso, la Giunta regionale, unanime,

delibera

- di dare i seguenti indirizzi al rappresentante della Regione Piemonte che interverrà all'Assemblea Generale dell'Associazione "European Chemical Regions Network ASBL - ECRN", con sede a Bruxelles, VAT BE 0712.938.716, del 4 febbraio 2026:

- per quanto concerne il punto 2 dell'o.d.g., ai sensi dell’art. 12 dello statuto, di esprimersi favorevolmente all'approvazione delle modifiche proposte dal cda allo Statuto dell'Associazione ECRN, come risultanti dall'allegato 1 alla presente deliberazione per farne parte integrante e sostanziale;
- per quanto concerne il punto 3 dell'o.d.g., ai sensi dell’art. 12 dello statuto, di esprimersi favorevolmente all'approvazione delle modifiche proposte dal cda al regolamento interno denominato "Rules of procedure", come risultanti dall'allegato 2 alla presente deliberazione per farne parte integrante e sostanziale;
- per quanto concerne il punto 4 dell'o.d.g., ai sensi dell’art. 12 dello statuto, di esprimersi favorevolmente all'approvazione del conto annuale dell'esercizio 2025, compresa la destinazione dell'avanzo;
- per quanto concerne il punto 5 dell'o.d.g., ai sensi dell’art. 12 dello statuto, di esprimersi favorevolmente all'approvazione del budget 2026, comprensivo dell'importo della basic fee 2026 - da cui discendono le quote associative annuali degli associati e quindi l'importo di euro 10.000,00 quale quota annuale a carico della Regione -, con un avanzo di euro 208.469,64, destinato a fondo di riserva;
- per quanto concerne il punto 6 dell'o.d.g., ai sensi dell’art. 12 dello statuto, di esprimersi favorevolmente all'approvazione del Piano di azioni 2026;

- che l'importo pari a Euro 10.000,00, trova copertura sul pertinente capitolo 188242 con le risorse iscritte ed impegnate nell’ambito della Missione 1, Programma 0111, sul capitolo di spesa n. 188242 "Adesioni ad enti ed associazioni" per l’annualità 2026;

- che il presente provvedimento non comporta ulteriori effetti diretti né effetti prospettici sulla gestione finanziaria, economica e patrimoniale della Regione Piemonte, come attestato in premessa.

La presente deliberazione sarà pubblicata sul B.U. della Regione Piemonte ai sensi dell'art. 61 dello Statuto e dell'art. 5 della L.R. n. 22/2010.

Sono parte integrante del presente provvedimento gli allegati riportati a seguire ¹, archiviati come file separati dal testo del provvedimento sopra riportato:

1. DGR-2193-2026-All_1-Allegato_1_modifichestatuto.pdf
DGR-2193-2026-All_2-Allegato_2_modificheRegolamento.pdf



2.



Allegato

¹ L'impronta degli allegati rappresentata nel timbro digitale QRCode in elenco è quella dei file pre-esistenti alla firma digitale con cui è stato adottato il provvedimento

<p>convened in constituent general assembly on 25 October 2018, have agreed to form amongst them a non-profit association in accordance with the law of 27 June 1921 on non-profit associations, foundations, European political parties and political foundations as successively amended (hereinafter the "Law") and to unanimously accept to this effect the present statutes (hereinafter the "Statutes"), which are drawn up in the form of private deed:</p> <p>Statutes of the NPO <i>EUROPEAN CHEMICAL REGIONS NETWORK</i> »</p> <p style="text-align: center;">TITLE I</p> <p>NAME – REGISTERED OFFICE – DURATION</p> <p>Article 1. Name of the Association</p> <p>1.1 The Association is named « EUROPEAN CHEMICAL REGIONS NETWORK » (in its abridged form « E.C.R.N »), hereafter referred to as the « Association ».</p> <p>1.2 All acts, invoices, announcements, publications and other documents emanating from the Association must mention the name of the Association, immediately preceded or followed by the words "non-profit association" or the acronym "A.S.B.L." as well as the address of the registered office.</p> <p>Article 2. Association's registered office</p> <p>2.1 The registered office of the Association is located in Belgium at 1040 Etterbeek, Boulevard Saint-Michel, 80, in the judicial district of Brussels.</p> <p>2.2 The Association's registered office may be</p>	<p>The funding members, having initially convened in the constituent General Assembly on 25 October 2018 and agreed to form a non-profit association in accordance with the law of 27 June 1921 on non-profit associations, foundations, European political parties, and political foundations, as amended (hereinafter the "Law"), adopted the original Statutes in the form of a private deed. During the General Assembly held on 4 February 2026, the funding members and those who joined thereafter present unanimously agreed to amend the 2018 Statutes.</p> <p>Statutes of the NPO <i>EUROPEAN CHEMICAL REGIONS NETWORK</i> »</p> <p style="text-align: center;">TITLE I</p> <p>NAME – REGISTERED OFFICE – DURATION</p> <p>Article 1. Name of the Association</p> <p>1.1 The Association is named « EUROPEAN CHEMICAL REGIONS NETWORK » (in its abridged form « E.C.R.N »), hereafter referred to as the « Association ».</p> <p>1.2 All acts, invoices, announcements, publications and other documents emanating from the Association must mention the name of the Association, immediately preceded or followed by the words "non-profit association" or the acronym "A.S.B.L." as well as the address of the registered office.</p> <p>Article 2. Association's registered office</p> <p>2.1 The registered office of the Association is located in Belgium at 1050 Ixelles, Place du Champ de Mars, 5, in the judicial district of Brussels.</p> <p>2.2 The Association's registered office may be</p>
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<p>transferred to any address within Belgium territory, by a decision of the general assembly voting in accordance with article 15.1 of the Statute.</p>	<p>transferred to any address within Belgium territory, by a decision of the general assembly voting in accordance with article 15.1 of the Statute.</p>
<p>Article 3. Duration of the Association</p> <p>3.1 Association shall be set up for an undetermined duration.</p>	<p>Article 3. Duration of the Association</p> <p>3.1 Association shall be set up for an undetermined duration.</p>
<p style="text-align: center;">TITLE II</p> <p style="text-align: center;">AIMS</p>	<p style="text-align: center;">TITLE II</p> <p style="text-align: center;">AIMS</p>
<p>Article 4. Purpose of the Association</p>	<p>Article 4. Purpose of the Association</p>
<p>4.1 The Association aims to promote the "European Chemical Regions" as defined in the Article 5.1. below and in particular:</p> <ul style="list-style-type: none"> - the contribution to the development of competitive and sustainable value chains based on chemistry as an axis of smart specialization of the European Chemical Regions. - the defense of common interests and positions in front of the European institutions; - the exchange and transfer of knowledge, experience and best practices; - the dissemination of information and contacts between the European Chemical Regions in Europe and the facilitation of cooperation through networking and exchange of information; - the promotion and implementation of collaborative projects aimed at promoting the European Chemical Regions; - the establishment of interregional networks facilitating the mobilization of all competitiveness factors of the European chemical industry; - the development of partnership with all the institutional and private players involved in industrial specialization policies in the field of sustainable chemistry within the European 	<p>4.1 The Association aims to promote the "European Chemical Regions" as defined in the Article 5.1. below and in particular:</p> <ul style="list-style-type: none"> - the contribution to the development of competitive and sustainable value chains based on chemistry as an axis of smart specialization of the European Chemical Regions. - the defense of common interests and positions in front of the European institutions; - the exchange and transfer of knowledge, experience and best practices; - the dissemination of information and contacts between the European Chemical Regions in Europe and the facilitation of cooperation through networking and exchange of information; - the promotion and implementation of collaborative projects aimed at promoting the European Chemical Regions; - the establishment of interregional networks facilitating the mobilization of all competitiveness factors of the European chemical industry; - the development of partnership with all the institutional and private players involved in industrial specialization policies in the field of sustainable chemistry within the European
<p>Chemical Regions.</p>	<p>Chemical Regions.</p>

4.2 The Association may use any means that may contribute directly or indirectly to the achievement of its purpose.

In addition, the Association may assist and take an interest in any activity that is similar or complementary to its purpose.

It can thus exercise any activity and carry out all the operations directly or indirectly related to its purpose. It may also create and manage any service or institution pursuing the purpose of the Association.

The Association may, in execution of the foregoing and in accordance with the legislation in force, acquire among others, any property or real right, take or rent out, hire staff, conclude agreements, collect and manage capitals, in order to organize activities related to the achievement of its purpose.

TITLE III MEMBERS

Section I **Members categories and membership**

Article 5. Membership

5.1 Membership is open to "European Chemical Regions", i.e. regional territorial authorities located within European territory constituted as legal persons, provided that they form part of NUTS 1, 2 or 3 and that they have a high concentration of companies active in the chemical industry or in chemical research sector and that they wish to contribute to the achievement of the purpose of the Association.

Legal persons will designate a natural person (the "Delegate") to represent them within the Association.

5.2 Subject to the conditions and limits set forth in Article 8 below of the Statutes, membership in the Association may exceptionally be open to natural persons.

5.3 The Association is composed of full members, affiliated members and honorary members.

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<p>Article 6. Full members</p> <p>6.1 Are full members, the founders appearing in the present deed as well as any member, who is admitted as such by decision of the Executive Board.</p> <p>6.2 Full members have the rights and prerogatives granted to them by the Law and the Statutes.</p> <p>Full membership rights, including the right to vote at the general assembly and access to accounting documents, shall solely entrusted in the full members.</p> <p>The Association has at least three (3) full members.</p> <p>6.3 To become a full member, the candidate must meet the following conditions:</p> <ol style="list-style-type: none"> 1. To be a "European Chemical Region" within the meaning of Article 5.1 of the Statutes; 2. Apply for membership in accordance with the Statutes. <p>The applications must be sent by letter or by email to the Association's registered office to the attention of the President of the Executive Board.</p> <p>The Executive Board will decide on the applications received.</p> <p>The decision to admit a candidate is made by a two-thirds majority.</p> <p>The decision shall be notified by letter or by email to the candidate.</p> <p>In case of refusal, both the candidate and at least two Executive Board Members may request, within the month of notification of the decision, the admission be discussed at the next general assembly.</p> <p>6.4 In accordance with the Law, a register of the full members, featuring their legal name, legal form and address of the registered office, will be kept at the registered office of the Association, under the responsibility of the Executive Board Members.</p>	<p>Article 6. Full members</p> <p>6.4 Are full members, the founders appearing in the present deed as well as any member, who is admitted as such by decision of the Executive Board.</p> <p>6.5 Full members have the rights and prerogatives granted to them by the Law and the Statutes.</p> <p>Full membership rights, including the right to vote at the general assembly and access to accounting documents, shall solely entrusted in the full members.</p> <p>The Association has at least three (3) full members.</p> <p>6.6 To become a full member, the candidate must meet the following conditions:</p> <ol style="list-style-type: none"> 1. To be a "European Chemical Region" within the meaning of Article 5.1 of the Statutes; 2. Apply for membership in accordance with the Statutes. <p>The applications must be sent by email to the Association's registered office to the attention of the President of the Executive Board.</p> <p>The Executive Board will decide on the applications received.</p> <p>The decision to admit a candidate is made by a two-thirds majority.</p> <p>The decision shall be notified by email to the candidate.</p> <p>In case of refusal, both the candidate and at least two Executive Board Members may request, within the month of notification of the decision, the admission be discussed at the next general assembly.</p> <p>6.4 In accordance with the Law, a register of the full members, featuring their legal name, legal form and address of the registered office, will be kept at the registered office of the Association, under the responsibility of the Executive Board Members.</p>
<p>Article 7. Affiliated members</p>	<p>Article 7. Affiliated members</p> <p>7.1 Any legal entity that supports the aims of</p>

<p>7.1 Any legal entity that supports the aims of the Association may address an application for affiliation to the Executive Board, in accordance with the procedure indicated in the previous article, in order to become an affiliated member.</p> <p>7.2 The Executive Board decides in a sovereign capacity. This decision is not motivated and cannot be appealed. It is notified by ordinary mail to the candidate.</p> <p>7.3 The affiliated members participate in the activities chosen by the Association. They abide by the Statutes and have the rights and obligations that the Statutes grant them.</p> <p>The affiliated members may, upon invitation of the Executive Board, attend the general assembly, without the right to vote but, where appropriate, with an advisory vote.</p> <p>7.4 A register of the affiliated members featuring the legal name, the legal form and the address of the registered office, will be held at the registered office of the Association, under the responsibility of the Executive Board.</p>	<p>the Association may address an application for affiliation to the Executive Board, in accordance with the procedure indicated in the previous article, in order to become an affiliated member.</p> <p>7.2 The Executive Board decides in a sovereign capacity. This decision is not motivated and cannot be appealed. It is notified by email to the candidate.</p> <p>7.3 The affiliated members participate in the activities chosen by the Association. They abide by the Statutes and have the rights and obligations that the Statutes grant them.</p> <p>The affiliated members may, upon invitation of the Executive Board, attend the general assembly, without the right to vote but, where appropriate, with an advisory vote.</p> <p>7.4 A register of the affiliated members featuring the legal name, the legal form and the address of the registered office, will be held at the registered office of the Association, under the responsibility of the Executive Board.</p>
<p>Article 8. Honorary members</p> <p>8.1 The Executive Board may award the status of "Honorary Member" to natural or legal persons who have rendered outstanding service to the Association or to persons or institutions who have distinguished themselves for outstanding achievements in the Association's field of activity and who express their intention to join the Association.</p> <p>8.2 Honorary membership does not constitute a category of membership in itself and does not affect the status of affiliated member to which it is attached but cumulates with it. Honorary members are exempt from paying the membership fees for the duration of their affiliation.</p>	<p>Article 8. Honorary members</p> <p>8.1 The Executive Board may award the status of "Honorary Member" to natural or legal persons who have rendered outstanding service to the Association or to persons or institutions who have distinguished themselves for outstanding achievements in the Association's field of activity and who express their intention to join the Association.</p> <p>8.2 Honorary membership does not constitute a category of membership in itself and does not affect the status of affiliated member to which it is attached but cumulates with it. Honorary members are exempt from paying the membership fees for the duration of their affiliation.</p>
<p>Article 9. Rights and obligations of the members</p> <p>9.1 Only full members are entitled to vote at the general assembly.</p>	<p>Article 9. Rights and obligations of the members</p> <p>9.1 Only full members are entitled to vote at the general assembly.</p>
<p>9.2 All full members may consult, at the registered office of the Association, without displacement and at the date agreed with</p>	<p>9.2 All full members may consult, at the registered office of the Association, without displacement and at the date agreed with the Executive Board following the written</p>

<p>the Executive Board following the written request previously sent to the latter for this purpose, the register of members, as well as all the minutes and decisions of the general assembly, the Executive Board or persons who have a mandate within or on behalf of the Association, as well as all the accounting documents of the Association. A copy or extract of the register must be given to them upon request.</p> <p>The right of consultation is also recognized to the authorities, administrations and services which request it.</p> <p>9.3 Full and affiliated members, as well as their beneficiaries, have no rights to the Association's assets. They cannot claim any account, have judicial seals affixed or require inventory.</p> <p>On the other hand, members - or their beneficiaries - must return, within a fortnight of loss of membership, any good owned by the Association that may be in their possession.</p> <p>They have, on the grounds of their resignation or possible exclusion, no claim to lay against the Association nor expressly waive any recourse against it.</p> <p>9.4 All full and affiliated members - except, where applicable, for honorary members - must pay an annual membership fee, which may be different for each category of member.</p> <p>The amount of these membership fees, as well as the payment deadline, are fixed by the General Assembly, on a proposal unanimously adopted by the Executive Board. The amount of these membership fees cannot be in any case higher than 40,000- EUR per year.</p> <p>The membership fee cannot be refunded, even in case of loss of membership.</p> <p>On the other hand, the Association does not lose its right to demand full payment of the membership fee to the resigning member or to the excluded member.</p>	<p>request previously sent to the latter for this purpose, the register of members, as well as all the minutes and decisions of the general assembly, the Executive Board or persons who have a mandate within or on behalf of the Association, as well as all the accounting documents of the Association. A copy or extract of the register must be given to them upon request.</p> <p>The right of consultation is also recognized to the authorities, administrations and services which request it.</p> <p>9.3 Full and affiliated members, as well as their beneficiaries, have no rights to the Association's assets. They cannot claim any account, have judicial seals affixed or require inventory.</p> <p>On the other hand, members - or their beneficiaries - must return, within a fortnight of loss of membership, any good owned by the Association that may be in their possession.</p> <p>They have, on the grounds of their resignation or possible exclusion, no claim to lay against the Association nor expressly waive any recourse against it.</p> <p>9.4 All full and affiliated members - except, where applicable, for honorary members - must pay an annual membership fee, which may be different for each category of member.</p> <p>The amount of these membership fees, as well as the payment deadline, are fixed by the General Assembly, on a proposal unanimously adopted by the Executive Board. The amount of these membership fees cannot be in any case higher than 40,000- EUR per year.</p> <p>The membership fee cannot be refunded, even in case of loss of membership.</p> <p>On the other hand, the Association does not lose its right to demand full payment of the membership fee to the resigning member or to the excluded member.</p>
<p style="text-align: center;"><u>Section II</u> <u>Resignation, suspension, exclusion</u></p> <p>Article 10. Loss of the membership</p>	<p style="text-align: center;"><u>Section II</u> <u>Resignation, suspension, exclusion</u></p> <p>Article 10. Loss of the membership</p>

<p>10.1 Any member is free to withdraw at any time from the Association by sending his resignation by registered letter to the Executive Board. This will be communicated to the next general assembly.</p> <p>10.2 A member who has not paid his membership fee within twelve (12) months from the receipt of a letter of formal notice sent by registered mail is deemed to have resigned. The receipt of the said formal notice is supposed to have taken place three (3) days after the date of dispatch.</p> <p>During the twelve-month period beginning on the date of receipt of the abovementioned letter of formal notice and upon deliberation of the Executive Board, the members considered as resigning shall assume the status of "observers". Observers do not have the right to vote at the General Assembly and cannot be elected to any function or office within the Association. If they hold positions in the Association, they are suspended from them.</p> <p>The Observers automatically recover, if applicable, the status of full member when the membership due is paid, if the payment of the latter is made before the General Assembly declares its exclusion. Failing that, they may be excluded by the General Assembly.</p> <p>10.3 The Executive Board may suspend, until a decision of the General Assembly, members which are guilty of serious violations of the Statutes or the Law or who have engaged in conduct contrary to the honor and spirit of the Association. Suspended members may not participate at the activities and meetings of the Association or vote at the General Assembly.</p> <p>10.4 The General Assembly may exclude:</p> <ul style="list-style-type: none"> - the resigning member which already has the status of Observer, once the next membership fee has expired (i.e. the member is in default of payment of two successive membership fees); 	<p>10.1 Any member is free to withdraw at any time from the Association by sending his resignation by registered letter or by email to the Executive Board through the Secretariat. This will be communicated to the next general assembly.</p> <p>10.2 A member who has not paid his membership fee within twelve (12) months from the receipt of a letter of formal notice sent by registered mail or by email is deemed to have resigned. The receipt of the said formal notice is supposed to have taken place three (3) days after the date of dispatch.</p> <p>During the twelve-month period beginning on the date of receipt of the abovementioned letter of formal notice or email and upon deliberation of the Executive Board, the members considered as resigning shall assume the status of "observers". Observers do not have the right to vote at the General Assembly and cannot be elected to any function or office within the Association. If they hold positions in the Association, they are suspended from them.</p> <p>The Observers automatically recover, if applicable, the status of full member when the membership due is paid, if the payment of the latter is made before the General Assembly declares its exclusion. Failing that, they may be excluded by the General Assembly.</p> <p>10.3 The Executive Board may suspend, until a decision of the General Assembly, members which are guilty of serious violations of the Statutes or the Law or who have engaged in conduct contrary to the honour and spirit of the Association. Suspended members may not participate at the activities and meetings of the Association or vote at the General Assembly.</p> <p>10.4 The General Assembly may exclude:</p> <ul style="list-style-type: none"> - the resigning member which already has the status of Observer, once the next membership fee has expired (i.e. the member is in default of payment of two successive membership fees);
<ul style="list-style-type: none"> - the member which has been dissolved in the Member State as such; - the member which is guilty of serious offenses under the Statutes or the Law; 	<ul style="list-style-type: none"> - the member which has been dissolved in the Member State as such; - the member which is guilty of serious offenses under the Statutes or the Law;

<p>- the member which has objected to the purpose pursued by the Association and, as a result, undermines the achievement of its purpose;</p> <p>The exclusion of a full member, proposed by the Executive Board to the General Assembly, is pronounced by the latter in accordance with article 15.2 of the Statutes.</p> <p>The exclusion must be mentioned on the agenda. The full member concerned must be invited to the General Assembly to present its case.</p> <p>Affiliated members may, however, be excluded by simple decision of the Executive Board.</p> <p>10.5 All decisions of resignation or exclusion of members are recorded in the register of members by the Executive Board within a period of eight (8) days as from the date of knowledge of said decisions.</p>	<p>- the member which has objected to the purpose pursued by the Association and, as a result, undermines the achievement of its purpose;</p> <p>The exclusion of a full member, proposed by the Executive Board to the General Assembly, is pronounced by the latter in accordance with article 15.2 of the Statutes.</p> <p>The exclusion must be mentioned on the agenda. The full member concerned must be invited to the General Assembly to present its case.</p> <p>Affiliated members may, however, be excluded by simple decision of the Executive Board.</p> <p>10.5 All decisions of resignation or exclusion of members are recorded in the register of members by the Executive Board within a period of eight (8) days as from the date of knowledge of said decisions.</p>
<p style="text-align: center;">TITLE IV</p> <p style="text-align: center;">GENERAL ASSEMBLY</p> <p>Article 11. Composition</p> <p>11.1 The General Assembly consists of all full members of the Association.</p> <p>11.2 The General Assembly is chaired by the President of the Executive Board or, failing that, by one of the Vice-Presidents or, failing that, by the member designated by the General Assembly.</p> <p>Article 12. Powers</p> <p>12.1 The General Assembly has the powers reserved to it by the Statutes and by the Law.</p> <p>12.2 A resolution of the General Assembly is required in particular for:</p>	<p style="text-align: center;">TITLE IV</p> <p style="text-align: center;">GENERAL ASSEMBLY</p> <p>Article 11. Composition</p> <p>11.1 The General Assembly consists of all full members of the Association.</p> <p>11.2 The General Assembly is chaired by the President of the Executive Board or, failing that, by one of the Vice-Presidents or, failing that, by the member designated by the General Assembly.</p> <p>Article 12. Powers</p> <p>12.1 The General Assembly has the powers reserved to it by the Statutes and by the Law.</p> <p>A resolution of the General Assembly is required in particular for:</p>
<ul style="list-style-type: none"> - setting the content of the program and the thematic orientation of the Association, based on the recommendations of the Executive Board; - fixing the annual membership fees and their due date; 	<ul style="list-style-type: none"> - setting the content of the program and the thematic orientation of the Association, based on the recommendations of the Executive Board; - fixing the annual membership fees and their due date;

<ul style="list-style-type: none"> - modifying the statutes and pronouncing the dissolution of the Association by complying with the legal provisions in this matter; - appointing and dismissing the Executive Board Members and fixing their remuneration in cases where remuneration is awarded; - where applicable, appointing and dismissing auditors and fixing of their remuneration in cases where remuneration is awarded; - granting the discharge to the Executive Board Members, the treasurer and, as the case may be, the auditor (s) and the liquidator (s); - approving of budgets and accounts; - approving the Association rules of procedure, if the case may be; - the asset allocation in case of dissolution; - the exclusion of a full member; - the transformation of the Association into a company with a social purpose; - all cases where the Statutes or the Law require it. 	<ul style="list-style-type: none"> - modifying the statutes and pronouncing the dissolution of the Association by complying with the legal provisions in this matter; - appointing and dismissing the Executive Board Members and fixing their remuneration in cases where remuneration is awarded; - where applicable, appointing and dismissing auditors and fixing of their remuneration in cases where remuneration is awarded; - granting the discharge to the Executive Board Members, as the case may be, the auditor (s) and the liquidator (s); - approving of budgets and accounts; - approving the Association rules of procedure, if the case may be; - the asset allocation in case of dissolution; - the exclusion of a full member; - the transformation of the Association into a company with a social purpose; - all cases where the Statutes or the Law require it.
<p>Article 13. Preparation, convening and holding of the General Assembly</p> <p>13.1 An ordinary general assembly shall be held every year within the first six months of the year and in any case before the thirty (30) of June of each year, at the registered office of the Association or at a place to be determined by the Executive Board.</p>	<p>Article 13. Preparation, convening and holding of the General Assembly</p> <p>13.1 An ordinary general assembly shall be held every year within the first six months of the year and in any case before the thirty (30) of June of each year, at the registered office of the Association or at a place to be determined by the Executive Director in consultation with the Executive Board.</p>
<p>13.2 A permanent working group, consisting of a representative of a working level from each full member and chaired by the President of the Board or, failing that, by the Executive Director of the Association, contributes in preparing the general assembly in coordination with the Executive Board, the treasurer and, where applicable, the auditor(s).</p>	<p>13.2 A Steering Group, consisting of a representative of a working level from each full member and chaired by the President of the Board or, failing that, by the Executive Director of the Association, contributes in preparing the general assembly in coordination with the Executive Board and, where applicable, the auditor(s).</p>

<p>It meets regularly and at least three times a year.</p> <p>13.3 The Association shall be convened by the Executive Board at an Extraordinary General Assembly in the cases provided for by the Law or by the Statutes or when at least one fifth of the full members so request.</p> <p>In the latter case, the Executive Board convenes the General Assembly within forty (40) days as from the request to convene it. The general assembly is held at the latest the fiftieth (50th) day following this request.</p> <p>13.4 Full members are convened individually to the General Assembly by the President of the Executive Board.</p> <p>These invitations are sent by e-mail, if an express authorization in this sense has been previously collected, or failing this, by registered mail at least 30 (thirty) days before the meeting. They contain the agenda and the place and time of the meeting.</p> <p>Any proposal made by one twentieth of the full members must be put on the agenda.</p> <p>13.5 No resolution can be taken outside the agenda unless all members are present and give their unanimous prior consent.</p>	<p>It meets regularly and at least three times a year.</p> <p>13.3 The Association shall be convened by the Executive Board at an Extraordinary General Assembly in the cases provided for by the Law or by the Statutes or when at least one fifth of the full members so request.</p> <p>In the latter case, the Executive Board convenes the General Assembly within forty (40) days as from the request to convene it. The general assembly is held at the latest the fiftieth (50th) day following this request.</p> <p>13.4 Full members are convened individually to the General Assembly by the President of the Executive Board or by the Executive Director.</p> <p>These invitations are sent by e-mail, at least 30 (thirty) days before the meeting. They contain the agenda and the place and time of the meeting.</p> <p>Any proposal made by one twentieth of the full members must be put on the agenda.</p> <p>13.5 No resolution can be taken outside the agenda unless all members are present and give their unanimous prior consent.</p>
<p>Article 14. Voting rights</p> <p>14.1 All full members of the Association, in good standing in respect to payment of the membership fees, have equal voting rights in the General Assembly.</p> <p>Each full member present or represented has one (1) vote.</p> <p>14.2 Each full member may be represented at</p>	<p>Article 14. Voting rights</p> <p>14.1 All full members of the Association, in good standing in respect to payment of the membership fees, have equal voting rights in the General Assembly.</p> <p>Each full member present or represented has one (1) vote.</p> <p>Each full member may be represented at</p>
<p>the general assembly by another full member, by proxy.</p> <p>Each proxy may carry a maximum of two (2) proxies.</p>	<p>the General Assembly by another full member, by proxy.</p> <p>Each proxy may carry a maximum of two (2) proxies.</p>
<p>Article 15. Quorum of attendance and quorum of vote</p> <p>15.1 The General Assembly deliberates validly if</p>	<p>Article 15. Quorum of attendance and quorum of vote</p> <p>15.1 The General Assembly deliberates validly if</p>

<p>half of its full members are present or represented.</p> <p>Decisions are adopted by a simple majority of the full members present or represented, except in cases where it is otherwise decided by the Law or the Statutes.</p> <p>15.2 The General Assembly can validly deliberate on the exclusion of a member only if the point is explicitly indicated in the agenda and if the Assembly brings together at least two thirds of its members, whether present or represented. The resolution may be passed by a two-thirds majority of the votes of the members present or represented.</p> <p>If two-thirds of the members are not present or represented at the first meeting, a second meeting may be convened which may validly deliberate, regardless of the number of members present or represented, and adopt the resolution to the majorities provided for in the previous paragraph. The second meeting cannot be held less than fifteen (15) days after the first meeting.</p> <p>15.3 The General Assembly can validly deliberate on the amendment of the Statutes only if the point is explicitly indicated in the agenda and the meeting brings together at least two thirds of its members, whether present or represented. The resolution may be adopted by a majority of three quarters of the votes of the members present or represented.</p> <p>If two-thirds of the members are not present or represented at the General Assembly, a second General Assembly may be convened which may validly deliberate, regardless of the number of members present or represented, and adopt the amendments to the majorities provided for in the previous paragraph.</p>	<p>half of its full members are present or represented.</p> <p>Decisions are adopted by a simple majority of the full members present or represented, except in cases where it is otherwise decided by the Law or the Statutes.</p> <p>15.2 The General Assembly can validly deliberate on the exclusion of a member only if the point is explicitly indicated in the agenda and if the Assembly brings together at least two thirds of its members, whether present or represented. The resolution may be passed by a two-thirds majority of the votes of the members present or represented.</p> <p>If two-thirds of the members are not present or represented at the first meeting, a second meeting may be convened which may validly deliberate, regardless of the number of members present or represented, and adopt the resolution to the majorities provided for in the previous paragraph. The second meeting cannot be held less than fifteen (15) days after the first meeting.</p> <p>15.3 The General Assembly can validly deliberate on the amendment of the Statutes only if the point is explicitly indicated in the agenda and the meeting brings together at least two thirds of its members, whether present or represented. The resolution may be adopted by a majority of three quarters of the votes of the members present or represented.</p> <p>If two-thirds of the members are not present or represented at the General Assembly, a second General Assembly may be convened which may validly deliberate, regardless of the number of members present or represented, and adopt the amendments to the majorities provided for in the previous paragraph.</p>
<p>The second General Assembly cannot be held less than fifteen (15) days after the first General Assembly.</p> <p>15.4 Any amendment concerning the purpose (s) for which the Association has been set up or the dissolution or transformation of the Association into a social company may be adopted only if the meeting is attended by at least two-thirds of the members present or represented and by a four-fifths majority of the votes of the members</p>	<p>The second General Assembly cannot be held less than fifteen (15) days after the first General Assembly.</p> <p>15.4 Any amendment concerning the purpose (s) for which the Association has been set up or the dissolution or transformation of the Association into a social company may be adopted only if the meeting is attended by at least two-thirds of the members present or represented and by a four-fifths majority of the votes of the members</p>

<p>present or represented.</p> <p>Article 16. Publicity of the decisions of the General Assembly.</p> <p>16.1 The decisions adopted by the General Assembly shall be recorded in a minute book signed by the President, the Vice-President or, failing that, by the member acting as President, and kept at the registered office.</p> <p>16.2 The decisions adopted by the General Assembly are notified to the full members by email, if an express authorization in this sense has been previously collected, or by default by ordinary post mail.</p> <p>16.3 All amendments to the Statutes shall be filed, in a coordinated version, with the registry of the competent court without delay and published by the clerk to the Official journal in accordance with the Law. The same applies to all acts relating to the appointment or termination of Executive Board Members, persons authorized to represent the Association, persons delegated to the day-to-day management and, as the case may be, auditors.</p> <p style="text-align: center;">TITLE V</p> <p style="text-align: center;">MANAGEMENT OF THE ASSOCIATION</p> <p>Article 17. Composition and duration of the mandate</p> <p>17.1 The Association shall be managed by the Executive Board composed of at least three (3) Executive Board Members, the number of which shall in any case be less than the number of the full members of the Association.</p> <p>17.2 Applications for the position of Executive Board Members can only come from the</p>	<p>present or represented.</p> <p>Article 16. Publicity of the decisions of the General Assembly.</p> <p>16.1 The decisions adopted by the General Assembly shall be recorded in the minutes of the meeting kept at the registered office.</p> <p>16.2 The decisions adopted by the General Assembly are notified to all themembers by email.</p> <p>16.3 All amendments to the Statutes shall be filed, in a coordinated version, with the registry of the competent court without delay and published by the clerk to the Official journal in accordance with the Law. The same applies to all acts relating to the appointment or termination of Executive Board Members, persons authorized to represent the Association, persons delegated to the day-to-day management and, as the case may be, auditors.</p> <p style="text-align: center;">TITLE V</p> <p style="text-align: center;">MANAGEMENT OF THE ASSOCIATION</p> <p>Article 17. Composition and duration of the mandate</p> <p>17.1 The Association shall be managed by the Executive Board composed of at least three (3) Executive Board Members, the number of which shall in any case be less than the number of the full members of the Association.</p> <p>17.2 Applications for the position of Executive Board Members can only come from the</p>
<p>full members of the Association and must be presented to the Executive Board at least forty-five (45) days before the date set for the General Assembly which must designate them. This provision does not apply to the appointment of the first Executive Board which is designated at the foundation of the Association.</p> <p>The General Assembly can only choose the Executive Board Members according to the candidatures proposed by the full</p>	<p>full members of the Association and must be presented to the Executive Board before the official opening of the General Assembly which must designate them. This provision does not apply to the appointment of the first Executive Board which is designated at the foundation of the Association.</p> <p>The General Assembly can only choose the Executive Board Members according to the candidatures proposed by the full</p>

<p>members and to the criteria fixed in the following paragraph of the Statutes, in particular with regard to the representation of the member states from which the full members come from.</p> <p>17.3 Each Member State which has within the Association a European Chemical Region of its nationality can be represented by an Executive Board Member, if that Member State has up to three (3) European Chemical Regions or by two Executive Board Members if it has more than four (4) European Chemical Regions. For the purposes of this representation, the nationality of the Vice-Presidents shall be taken into account.</p> <p>17.4 The Executive Board Members are appointed by the General Assembly for a period of two (2) years. They can be re-elected. They remain in office until the installation of the new board. The first Executive Board is appointed at the first General Assembly held by the founders.</p> <p>The mandate of the Executive Board Members ends only by dissolution, revocation or resignation. The mandate of an Executive Board Member may be revoked at any time by the General Assembly without any justification.</p> <p>The resignation of the treasurer will, however, be accepted only subject to previous discharge by the General Assembly.</p> <p>17.5 If the number of Executive Board Members is reduced below the legal minimum, a new Executive Board Member ad interim is co-opted among the full members of the Association, by the other members of the Executive Board to replace the first until the next General Ordinary Assembly.</p> <p>17.6 The Executive Board Members shall in</p>	<p>members and to the criteria fixed in the following paragraph of the Statutes, in particular with regard to the representation of the member states from which the full members come from.</p> <p>17.3 Each Member State which has within the Association a European Chemical Region of its nationality can be represented by an Executive Board Member, if that Member State has up to three (3) European Chemical Regions; or by two Executive Board Members if it has minimum four (4) European Chemical Regions. For the purposes of this representation, the nationality of the Vice-Presidents shall be taken into account.</p> <p>17.4 The Executive Board Members are appointed by the General Assembly for a period of two (2) years. They can be re-elected. They remain in office until the installation of the new board. The first Executive Board is appointed at the first General Assembly held by the founders.</p> <p>The mandate of the Executive Board Members ends only by dissolution, revocation or resignation. The mandate of an Executive Board Member may be revoked at any time by the General Assembly without any justification.</p> <p>17.5 If the number of Executive Board Members is reduced below the legal minimum, a new Executive Board Member ad interim is co-opted among the full members of the Association, by the other members of the Executive Board to replace the first until the next General Assembly.</p> <p>The Executive Board Members shall in</p>
<p>principle perform their duties free of charge, unless the General Assembly decides otherwise.</p> <p>Article 18. Powers, distribution and restrictions of powers, delegation of powers</p> <p>18.1 The Executive Board has the broadest powers for the administration, management and representation of the Association, including judicial and extrajudicial acts.</p>	<p>principle perform their duties free of charge, unless the General Assembly decides otherwise.</p> <p>Article 18. Powers, distribution and restrictions of powers, delegation of powers</p> <p>18.1 The Executive Board has the broadest powers for the administration, management and representation of the Association, including judicial and extrajudicial acts.</p>

<p>All powers not reserved by the Law or by the Statutes to the General Assembly are of the residual competence of the Executive Board.</p> <p>It has the power to exercise all the relevant acts of the administration in the sense for the greater purpose of achieving the aims of the Association.</p> <p>The Executive Board makes recommendations on the content of the program at the General Assembly.</p> <p>18.2 The Members of the Executive Board act, except special delegation, collegially.</p> <p>18.3 The Executive Board may, under its responsibility, distribute the performance of the tasks entrusted to it among its members. In this perspective, it designates a President, two Vice-Presidents, and a treasurer. In the event that the Members of the Executive Board are inferior to these functions, these can be combined.</p> <p>The President ensures the principle of collegiality of the Executive Board and ensures that decisions are taken in accordance with the Statutes, the Law and with the wishes expressed by the General Assembly. He presides over the General Assembly and, with the help of the Vice-Presidents, takes care of the formalities for convening the meetings. If the President is unable to act, its duties shall be performed by one of the Vice-Chairmen or by the oldest Executive Board Member present.</p> <p>The treasurer manages, with the assistance of a professional accountant,</p>	<p>All powers not reserved by the Law or by the Statutes to the General Assembly are of the residual competence of the Executive Board.</p> <p>It has the power to exercise all the relevant acts of the administration in the sense for the greater purpose of achieving the aims of the Association.</p> <p>The Executive Board makes recommendations on the content of the program at the General Assembly.</p> <p>18.2 The Members of the Executive Board act, except special delegation, collegially.</p> <p>18.3 The Executive Board may, under its responsibility, distribute the performance of the tasks entrusted to it among its members. In this perspective, it designates a President and three Vice-Presidents. The President may serve a maximum of two consecutive terms. In the event that the Members of the Executive Board are inferior to these functions, these can be combined.</p> <p>The President ensures the principle of collegiality of the Executive Board and ensures that decisions are taken in accordance with the Statutes, the Law and with the wishes expressed by the General Assembly. He presides over the General Assembly and, with the help of the Vice-Presidents, takes care of the formalities for convening the meetings. If the President is unable to act, its duties shall be performed by one of the Vice-Presidents or by the oldest Executive Board Member present.</p>
<p>the funds of the Association. He authorizes the operations of defined expenses under the responsibility of the Executive Board and supervises the financial incomes (contributions, subsidies,...). He establishes the estimated budget necessary for the proper functioning of the Association. He periodically submits the financial situation to the Executive Board. In the absence of auditor, he draws up the annual financial report to be submitted to the Executive Board and to the General Assembly.</p>	<p>The division of tasks agreed to by Executive Board Members is not binding on third parties, notwithstanding its publication.</p> <p>18.4 The Executive Board may, under its responsibility, restrict the powers entrusted to it.</p> <p>Said restrictions agreed between the Executive Board Members are not binding on third parties, notwithstanding their publication.</p>

<p>The division of tasks agreed to by Executive Board Members is not binding on third parties, notwithstanding its publication.</p> <p>18.4 The Executive Board may, under its responsibility, restrict the powers entrusted to it.</p> <p>Said restrictions agreed between the Executive Board Members are not binding on third parties, notwithstanding their publication.</p> <p>18.5 The power to represent the Association and its day-to-day management, with the use of the signature relating to representation and management, may be delegated to a third party, a natural person, acting individually as an organ of the Association, called "Executive Director".</p> <p>The Executive Director is chosen by the members of the Executive Board <i>intuitu personae</i> and engaged with a status of salaried worker by the Association, his remuneration being fixed by the Executive Board itself.</p> <p>The daily allowances for travel within the scope of his mandate as well as the reimbursement of expenses will be calculated on the indicative tariff basis established by the European Commission.</p> <p>The mandate of the Executive Director ends in the event of dismissal, resignation or death.</p> <p>The Executive Director shall perform all acts that are required by the needs of the daily life of the Association and / or those who, because of their relative importance or the need for a prompt solution, do not need the intervention of the Executive Board.</p>	<p>18.5 The power to represent the Association and its day-to-day management, with the use of the signature relating to representation and management, may be delegated to a third party, a natural person, acting individually as an organ of the Association, called "Executive Director".</p> <p>The Executive Director is chosen by the members of the Executive Board <i>intuitu personae</i> and engaged with a status of salaried worker by the Association, his remuneration being fixed by the Executive Board itself.</p> <p>The mandate of the Executive Director ends in the event of dismissal, resignation or death.</p> <p>The Executive Director shall perform all acts that are required by the needs of the daily life of the Association and / or those who, because of their relative importance or the need for a prompt solution, do not need the intervention of the Executive Board.</p>
<p>In carrying out his duties, he provides technical and administrative support to the Executive Board in the implementation of his duties and attends the Executive Board meetings.</p> <p>He informs and collaborates closely with all members and ensures permanent liaison with and between their Delegates.</p> <p>He coordinates the activities of the permanent working group.</p> <p>He establishes links and serves as a point</p>	<p>In carrying out his duties, he provides technical and administrative support to the Executive Board in the implementation of his duties and attends the Executive Board meetings.</p> <p>He informs and collaborates closely with all members and ensures permanent liaison with and between their Delegates.</p> <p>He coordinates the activities of the Steering Group.</p> <p>He establishes links and serves as a point of contact to the institutions and</p>

<p>of contact to the institutions and organizations.</p> <p>He assists the President of the Executive Board or, failing that, the member responsible for presiding over the General Assembly when the meeting is held.</p> <p>He works closely with the treasurer and / or the commissioner(s) and maintains relations with the bank. He prepares the budget and ensures the implementation of the actions of the Association.</p> <p>Lastly, he ensures the representation of the Association in all its actions, with the exception of judicial proceedings, which are conducted in accordance with Article 18.6 of the Statutes.</p> <p>The decision to entrust the representation and day-to-day management of the Association to the Executive Director is binding on third parties from the moment it has been duly published in accordance with Article 26novies, paragraph 3. of the Law.</p> <p>18.6 Judicial proceedings both as a plaintiff and as a defendant shall be brought or sustained on behalf of the Association by the President and by one of the Vice-Presidents of the Executive Board, acting jointly.</p> <p>Article 19. Convening and conduct of meetings</p> <p>19.1 The Executive Board meets once a year and, in any case, whenever the needs of the Association so require, upon invitation of its President or at least of four (4) Executive Board Members, addressed by email at least thirty (30) days prior to the meeting date.</p>	<p>organizations.</p> <p>He assists the President of the Executive Board or, failing that, the member responsible for presiding over the General Assembly when the meeting is held.</p> <p>He maintains relations with the bank. He prepares the budget and ensures the implementation of the actions of the Association.</p> <p>Lastly, he ensures the representation of the Association in all its actions, with the exception of judicial proceedings, which are conducted in accordance with Article 18.6 of the Statutes.</p> <p>The decision to entrust the representation and day-to-day management of the Association to the Executive Director is binding on third parties from the moment it has been duly published in accordance with Article 26novies, paragraph 3. of the Law.</p> <p>The Association is supported by a Secretariat. The secretariat shall be composed of employees, selected and managed by the Executive Director.</p> <p>18.6 Judicial proceedings both as a plaintiff and as a defendant shall be brought or sustained on behalf of the Association by the President and by one of the Vice-Presidents of the Executive Board, acting jointly.</p> <p>Article 19. Convening and conduct of meetings</p> <p>19.1 The Executive Board meets once a year and, in any case, whenever the needs of the Association so require, upon invitation of its President or at least of four (4) Executive Board Members, addressed by email at least thirty (30) days prior to the meeting date.</p>
<p>The Executive Director attends the meetings of the Executive Board.</p> <p>19.2 The Executive Board can only validly decide if at least half of the Executive Board Members are present or represented. An Executive Board Member may be represented by one of his peers who may not hold more than one (1) proxy.</p> <p>The Executive Board may invite representatives of other institutions and regions of the member States to participate in its meetings.</p> <p>Decisions are taken by a simple majority of</p>	<p>The Executive Director attends the meetings of the Executive Board.</p> <p>19.2 The Executive Board can only validly decide if at least half of the Executive Board Members are present or represented. An Executive Board Member may be represented by one of his peers who may not hold more than one (1) proxy.</p> <p>The Executive Board may invite representatives of other institutions and regions of the member States to participate in its meetings.</p> <p>Decisions are taken by a simple majority of</p>

<p>votes. In case of parity of voice, the voice of the president (or of the one who replaces him) is preponderant.</p> <p>19.3 Exceptionally, the Executive Board may meet by conference-call, video conference or by any other system enabling immediate exchange between all the Executive Board Members. In case of emergency, the decisions of the Executive Board may be adopted by the written agreement of at least half of the Executive Board Members. This agreement can be expressed by email.</p> <p>Article 20. Responsibilities of the Executive Board Members and of the Delegates of the Association</p> <p>20.1 The Executive Board Members, the persons who may be delegated to the day-to-day management, as well as the persons authorized to represent the Association, do not contract, by reason of their duties, any personal obligation with respect to the commitments of the Association and are only responsible for the performance of their mandate, subject to the application of section 26eptions of the Law.</p> <p>The Association is solely responsible for the faults attributable to its employees and by the organs by which it exercises its will.</p> <p>Article 21. Publicity of the decisions of the Executive Board.</p> <p>21.1 Minutes of each meeting of the Executive Board, signed by the President or by one of the Vice-Presidents or, failing that, by an Executive Board Member, shall be kept in a register specially provided for this purpose.</p>	<p>votes. In case of parity of voice, the voice of the president (or of the one who replaces him) is preponderant.</p> <p>19.3 The Executive Board may meet by conference-call, video conference or by any other system enabling immediate exchange between all the Executive Board Members. The decisions of the Executive Board may be adopted by the written agreement of at least half of the Executive Board Members. This agreement can be expressed by email.</p> <p>Article 20. Responsibilities of the Executive Board Members and of the Delegates of the Association</p> <p>20.1 The Executive Board Members, the persons who may be delegated to the day-to-day management, as well as the persons authorized to represent the Association, do not contract, by reason of their duties, any personal obligation with respect to the commitments of the Association and are only responsible for the performance of their mandate, subject to the application of section 26eptions of the Law.</p> <p>The Association is solely responsible for the faults attributable to its employees and by the organs by which it exercises its will.</p> <p>Article 21. Publicity of the decisions of the Executive Board.</p> <p>21.1 Minutes of each meeting of the Executive Board shall be kept.</p>
<p>In the cases provided for in article 19.3 of the Statutes, the minutes will be circulated between the Executive Board Members by email to verify the accuracy of the decisions taken.</p> <p>21.2 The acts relating to the appointment or the termination of the functions of the persons delegated to the day-to-day management and of the persons authorized to represent the Association, are filed with the registry of the competent court without delay and published by the clerk on the Belgian Official Gazette as required by Article 9 of the Law.</p>	<p>In the cases provided for in article 19.3 of the Statutes, the minutes will be circulated between the Executive Board Members by email to verify the accuracy of the decisions taken.</p> <p>21.2 The acts relating to the appointment or the termination of the functions of the persons delegated to the day-to-day management and of the persons authorized to represent the Association, are filed with the registry of the competent court without delay and published by the clerk on the Belgian Official Gazette as required by Article 9 of the Law.</p>

<p style="text-align: center;">TITLE VI</p> <p style="text-align: center;">BUDGET AND ANNUAL ACCOUNTS</p> <p>Article 22. Financial year and approval of the annual accounts</p> <p>22.1 The financial year of the Association shall begin on January 1st and end on December 31st of the same year.</p> <p>22.2 The audit of the financial situation and of the accounts of the past financial year as well as the regularity with regard to the Law and the Statutes of operations to be recorded in the annual accounts may be subject to the prior audit of one or more non-member auditors of the Association chosen among the members, natural or legal persons, of the Belgian Institute of Auditors, if the General Assembly deliberates in this sense or in all the cases where the Law requires it.</p> <p>The auditor(s) has the powers entrusted to them by the Law. In particular, he / they draw(s) up a report - the results of which shall be communicated to the Executive Board- which is submitted to the General Assembly. This report decides on the discharge of the treasurer and of the Members of the Executive Board.</p> <p>22.3 Each year within six (6) months from the end of the financial year, the Executive Board submits for the approval of the General Assembly the annual accounts for the past financial year and the budget for the following financial year.</p> <p>Within thirty (30) days of their approval by</p>	<p style="text-align: center;">TITLE VI</p> <p style="text-align: center;">BUDGET AND ANNUAL ACCOUNTS</p> <p>Article 22. Financial year and approval of the annual accounts</p> <p>22.1 The financial year of the Association shall begin on January 1st and end on December 31st of the same year.</p> <p>22.2 The audit of the financial situation and of the accounts of the past financial year as well as the regularity with regard to the Law and the Statutes of operations to be recorded in the annual accounts may be subject to the prior audit of one or more non-member auditors of the Association chosen among the members, natural or legal persons, of the Belgian Institute of Auditors, if the General Assembly deliberates in this sense or in all the cases where the Law requires it.</p> <p>The auditor(s) has the powers entrusted to them by the Law. In particular, he / they draw(s) up a report - the results of which shall be communicated to the Executive Board- which is submitted to the General Assembly. This report decides on the discharge of the Members of the Executive Board.</p> <p>22.3 Each year within six (6) months from the end of the financial year, the Executive Board submits for the approval of the General Assembly the annual accounts for the past financial year and the budget for the following financial year.</p> <p>Within thirty (30) days of their approval by</p>
<p style="text-align: center;">TITLE VII</p> <p style="text-align: center;">DISSOLUTION, LIQUIDATION AND TRANSFORMATION</p> <p>Article 23. Dissolution, Liquidation and Transformation of the Association</p> <p>23.1 Except in cases of judicial dissolution and dissolution by law, only the General Assembly may decide to dissolve</p>	<p style="text-align: center;">TITLE VII</p> <p style="text-align: center;">DISSOLUTION, LIQUIDATION AND TRANSFORMATION</p> <p>Article 23. Dissolution, Liquidation and Transformation of the Association</p> <p>23.1 Except in cases of judicial dissolution and dissolution by law, only the General Assembly may decide to dissolve</p>

<p>according to the Law. In case of voluntary dissolution, the General Assembly or, failing that, the competent court shall appoint one or more liquidators who are responsible of the liquidation. The powers, as well as the conditions of the liquidation, are also determined by the General Assembly or, failing that, by the competent court.</p> <p>23.2 In the event of dissolution, the assets of the Association shall, after the debts have been cleared, be transferred in a disinterested manner to an association having a similar social purpose and a disinterested purpose, upon a decision of the General Assembly convened for this purpose by the liquidators or, failing that, upon a decision of the liquidators. Assignment of assets cannot affect the rights of third parties.</p> <p>23.3 Any decision relating to the dissolution, its conditions, the mandate of the liquidators, the closing of the liquidation and the allocation of the assets shall be filed, in the month of its date, in accordance with article 26novies, 1st paragraph of the Law.</p> <p>23.4 All acts, invoices, announcements, publications and other documents emanating from the Association which has taken a dissolution decision shall mention the name of the Association, preceded or immediately followed by the words "non-profit-making association in liquidation"» or the acronym «ASBL in liquidation".</p> <p>23.5 The Association may be transformed, in accordance with Article 26bis <i>et seq.</i> of the Law, into one of the forms of companies</p>	<p>according to the Law. In case of voluntary dissolution, the General Assembly or, failing that, the competent court shall appoint one or more liquidators who are responsible of the liquidation. The powers, as well as the conditions of the liquidation, are also determined by the General Assembly or, failing that, by the competent court.</p> <p>23.2 In the event of dissolution, the assets of the Association shall, after the debts have been cleared, be transferred in a disinterested manner to an association having a similar social purpose and a disinterested purpose, upon a decision of the General Assembly convened for this purpose by the liquidators or, failing that, upon a decision of the liquidators. Assignment of assets cannot affect the rights of third parties.</p> <p>23.3 Any decision relating to the dissolution, its conditions, the mandate of the liquidators, the closing of the liquidation and the allocation of the assets shall be filed, in the month of its date, in accordance with article 26novies, 1st paragraph of the Law.</p> <p>23.4 All acts, invoices, announcements, publications and other documents emanating from the Association which has taken a dissolution decision shall mention the name of the Association, preceded or immediately followed by the words "non-profit-making association in liquidation"» or the acronym «ASBL in liquidation".</p> <p>23.5 The Association may be transformed, in accordance with Article 26bis <i>et seq.</i> of the Law, into one of the forms of companies</p>
<p>provided for by the Belgian Companies Code provided that it is a company with a social purpose.</p> <p>The net assets of the Association must be included in the composition of the share capital of the new company or be paid into an unavailable reserve account. The amount of this net asset cannot be refunded or distributed to the partners.</p> <p>This transformation shall not result in any change in the legal personality of the Association, which remains in its new form.</p> <p style="text-align: center;">TITLE VIII MISCELLANEOUS PROVISIONS</p>	<p>provided for by the Belgian Companies Code provided that it is a company with a social purpose.</p> <p>The net assets of the Association must be included in the composition of the share capital of the new company or be paid into an unavailable reserve account. The amount of this net asset cannot be refunded or distributed to the partners.</p> <p>This transformation shall not result in any change in the legal personality of the Association, which remains in its new form.</p> <p style="text-align: center;">TITLE VIII MISCELLANEOUS PROVISIONS</p>

<p>Article 24. Rules of procedures</p> <p>24.1 The Executive Board may present to the General Assembly the rules of procedure that will be binding for all members. These rules of procedure may be adopted or amended by the General Assembly, voting by a simple majority of the members present or represented.</p> <p>Article 25. Liberalities</p> <p>25.1 With the exception of individual gifts, any donation to the Association of a value higher than EUR 100,000 is subject to prior authorization by the Ministry of Justice.</p> <p>Apart from this hypothesis, the President of the Executive Board and the treasurer are authorized to accept the gifts and to complete the formalities needed for their acquisition.</p> <p>Article 26. Applicable law and judicial jurisdiction</p> <p>26.1 The Association is governed by Belgian law and the official version of the Statutes is in French</p> <p>26.2 All that is not explicitly regulated by the Statutes, is it by the Law, the rules of procedures, If applicable, and the best practices in the matter.</p> <p>26.3 The Association falls under the competence of the judicial district of Brussels.</p>	<p>Article 24. Rules of procedures</p> <p>24.1 The Executive Board may present to the General Assembly the rules of procedure that will be binding for all members. These rules of procedure may be adopted or amended by the General Assembly, voting by a simple majority of the members present or represented.</p> <p>Article 25. Liberalities</p> <p>25.1 With the exception of individual gifts, any donation or gift (in cash or in kind) made to the Association with a value exceeding EUR 100,000 is subject to prior authorization by the Ministry of Justice.</p> <p>For all other donations or gifts (donations or contributions, whether financial or in kind), the President of the Executive Board and the Vice-Presidents are authorized to accept them and to complete the formalities required for their acquisition.</p> <p>Article 26. Applicable law and judicial jurisdiction</p> <p>26.1 The Association is governed by Belgian law and the official version of the Statutes is in French</p> <p>26.2 All that is not explicitly regulated by the Statutes, is it by the Law, the rules of procedures, If applicable, and the best practices in the matter. The Association falls under the competence of the judicial district of Brussels.</p>
<p>(end of Statutes)</p> <p>Done in Brussels on the 17th of January 2024 in as many original copies as there are parties plus three original copies for legal purposes.</p> <p>The Members,</p>	<p>(end of Statutes)</p> <p>Done in Brussels on the in as many original copies as there are parties plus three original copies for legal purposes.</p> <p>The Members,</p>

OLD VERSION	NEW VERSION
<p>The following rules of procedure aim to clarify the roles and responsibilities of the ECRN asbl organization and its members and bring transparency in the ECRN asbl decision-making processes. By being part of ECRN, the ECRN members and the secretariat agree to respect the below rules of procedure. When doubt arises about the rules of procedure interpretation, the General Assembly or in the event when faster procedure is needed, the Executive Board shall decide upon the applicability.</p>	<p>The following rules of procedure aim to clarify the roles and responsibilities of the ECRN asbl organization and its members and bring transparency in the ECRN asbl decision-making processes. By being part of ECRN, the ECRN members and the secretariat agree to respect the below rules of procedure. When doubt arises about the rules of procedure interpretation, the General Assembly or in the event when faster procedure is needed, the Executive Board shall decide upon the applicability.</p>
<p>EUROPEAN CHEMICAL REGIONS NETWORK INTERNAL RULES</p>	<p>EUROPEAN CHEMICAL REGIONS NETWORK (ECRN) INTERNAL RULES</p>
<p>JANUARY 2019</p>	<p>FEBRUARY 2026</p>
<p>1. CONDITIONS FOR MEMBERSHIP 3 Full, affiliated and honorary members. 3</p> <p>2. ANNUAL GENERAL ASSEMBLY 4 Composition and Powers of the General Assembly 4</p> <p>3. EXECUTIVE BOARD 4 Composition, role and responsibilities of the Executive Board 4</p> <p>4. PERMANENT WORKING GROUPS 5</p> <p>5. ROLE AND RESPONSABILITIES OF THE DIRECTOR 5</p> <p>6. MEMBERSHIP FEES... 6</p> <p>7. BOOKKEEPING. 6</p> <p>7. SECRETARIAT TRAVEL ALLOWANCES 6 Annex 1. Travel, accommodation and subsistence allowances 7</p>	<p>Contents</p> <p>1. CONDITIONS FOR MEMBERSHIP 3</p> <p>2. GENERAL ASSEMBLY 4</p> <p>3. EXECUTIVE BOARD 4</p> <p>4. STEERING GROUP 6</p> <p>5. EXECUTIVE DIRECTOR 6</p> <p>6. MEMBERSHIP FEES 7</p> <p>7. BOOK-KEEPING 10</p>
<p>1. CONDITIONS FOR MEMBERSHIP</p> <p>1.1 Full, affiliated and honorary members</p> <p>The conditions for full, affiliated and honorary members are outlined in the ECRN statutes in Title III.</p>	<p>1. CONDITIONS FOR MEMBERSHIP</p> <p>Full, affiliated and honorary members</p> <p>The conditions for full, affiliated and honorary members are outlined in the ECRN</p>

1.1.1 Overview on membership typology and affiliated rights and obligations

	FULL MEMBER	AFFILIATED MEMBER	HONORARY MEMBER
TYPE OF ORGANISATION	<ul style="list-style-type: none"> Public regional territorial authorities pursuant to the Article 5.1 of the ECRN Statutes; located within European territory constituted as legal persons, provided that they form part of NUTS 1, 2 or 3 and that they have a high concentration of companies active in the chemical industry or in chemical research sector. Local / city administrations 	<ul style="list-style-type: none"> Universities Educational institutes Research centres Clusters Companies European networks NGOs Trade associations Single purpose institutions or Private (including non-profit) organizations with at least a limited mandate in regional development and involvement in development and/or implementation of research and innovation policies in their region Chambers of commerce 	<ul style="list-style-type: none"> Natural or legal person who have rendered outstanding service to the Association or to persons or institutions who have distinguished themselves for outstanding achievements in the Association's field of activity
In unclear cases, the Executive Board will make the final decision regarding membership type.			
CONDITIONS	<ul style="list-style-type: none"> Must be a "European" 	<ul style="list-style-type: none"> Must have a legal personality 	<ul style="list-style-type: none"> Natural or legal persons who

statutes in Title III.

Overview on membership typology and affiliated rights and obligations

	FULL MEMBER	AFFILIATED MEMBER	HONORARY MEMBER
TYPE OF ORGANISATION	<ul style="list-style-type: none"> Public regional territorial authorities pursuant to the Article 5.1 of the ECRN Statutes; located within European territory constituted as legal persons, provided that they form part of NUTS 1, 2 or 3 and that they have a high concentration of companies active in the chemical industry or in chemical research sector. Local / city administrations 	<ul style="list-style-type: none"> Universities Educational institutes Research centres Clusters Companies European networks NGOs Trade associations Professional associations Single purpose institutions or Private (including non-profit) organizations with at least a limited mandate in regional development and involvement in development and/or implementation of research and innovation policies in their region Chambers of commerce 	<ul style="list-style-type: none"> Natural or legal person who have rendered outstanding service to ECRN or persons or institutions who have distinguished themselves for outstanding achievements in ECRN's field of activity
In unclear cases, the Executive Board will make the final decision regarding membership type.			

	<p>Chemical Region” as within the meaning of Article 5.1 of the ECRN Statutes</p> <ul style="list-style-type: none"> • In line with the purpose and objectives of ECRN • Have a legal person and designates a natural person as a “Delegate” • Apply for membership in accordance with the ECRN Statutes • Payment of membership fee 	<p>or be a physical person</p> <ul style="list-style-type: none"> • Must support the aims / purpose of the association • Apply for membership in accordance with the ECRN Statutes • Payment of membership fee 	<p>have rendered outstanding service to the Association or to persons or institutions who have distinguished themselves for outstanding achievements in the Association’s field of activity</p>
MEMBERSHIP FEE	The annual fee is proposed by the Executive Board and adopted by the Annual General Assembly (pursuant Article 9.4 of ECRN Statutes)		Not applicable
	* Fee proposal for the Affiliated Members: 1000 EUR		

2. ANNUAL GENERAL ASSEMBLY

Composition and Powers of the General Assembly

The Annual General Assembly consists of all full members of the Association and (upon invitation) of affiliated members. The General Assembly is chaired by the President of the Executive Board, or failing that, the procedure shall be pursuant to the Article 11.2 of the ECRN Statutes. The Annual General Assembly is convoked once per year; and shall be held within the first six months of the year. An Extraordinary General Assembly may be convened by the Executive Board in cases provided by the Law or by the Statutes or when at least one fifth of the full members so request. The Annual General Assembly amongst the powers reserved to it by the Statutes and by the Law under the Article 12, approves and discharges the Executive Board of the financial liability for the previous year, agrees and sets the ECRN Annual Working Plan

CONDITIONS	<ul style="list-style-type: none"> • Status of a “European Chemical Region” within the meaning of Article 5.1 of the ECRN Statutes • Commitment to the purpose and objectives of ECRN • Possession of a legal personality and designation of a natural person as a “Delegate” • Submission of a membership application in accordance with the ECRN Statutes • Payment of membership fee 	<ul style="list-style-type: none"> • Possession of a legal personality or a status as a natural person • Commitment to the aims / purpose of the association • Submission of a membership application in accordance with the ECRN Statutes • Payment of membership fee 	<ul style="list-style-type: none"> • Natural or legal persons who have rendered outstanding service to ECRN or to persons or institutions who have distinguished themselves for outstanding achievements in the ECRN’s field of activity
MEMBERSHIP FEE	The annual fee is proposed by the Executive Board and adopted by the General Assembly (pursuant Article 9.4 of ECRN Statutes)		Not applicable

2. GENERAL ASSEMBLY

Composition and Powers of the General Assembly

The General Assembly consists of all full members of **ECRN** and (upon invitation) of affiliated members. The General Assembly is chaired by the President of the Executive Board, or failing that, the procedure shall be pursuant to the Article 11.2 of the ECRN Statutes. The General Assembly is convoked once per year; and shall be held within the first six months of the year. An extraordinary General Assembly may be convened by the Executive Board in cases provided by the Law or by the Statutes or when at least one fifth of the full members so request. The General Assembly amongst the powers reserved to it by the Statutes and by the Law under the Article 12, approves

as well as the budget and is required to exercise its powers as set in the Article 12.2 of the ECRN Statutes. Both the Annual General Assembly and Extraordinary Assembly can approve changes in the Statutes and the internal rules as well as discuss and decide on other issues. All decisions taken in the General Assembly shall be recorded in a minute book. The President or, failing that, the Director designates a person responsible to record in a minute book all decisions adopted by the General Assembly.

3. EXECUTIVE BOARD

Composition, role and responsibilities of the Executive Board

The Executive Board must comprise at least three (3) full members which are elected by the General Assembly, pursuant Article 17.2 of the ECRN Statutes. The Executive Board is elected for two (2) years at the beginning of which a President, two Vice-Presidents and a Treasurer are designated. The Treasurer, in close collaboration with the Director and with the assistance of a professional accountant, oversees the bookkeeping of the Association funds. The Executive Board is responsible for the governance, the content and priorities of ECRN, as well as for drafting a proposal for the Annual Action Plan, the budget and Rules of Procedure, all to be formally adopted by the Annual General Assembly. The Executive Board meets once a year, or in case the needs of the Association so require, upon the invitation of the President or at the request of four (4) Executive Board Members. When solicited by the President or the Director, the Executive Board may reach an agreement and take a decision through a Written Circulation Procedure respecting an internal time limit of maximum two (2) weeks. The Executive Board should seek consensus on any ECRN positions /policy statements and once approved by the Executive Board, the entire network will be considered by default as signatory of the statements. However, in the event that not all members adhere to the same position, all ECRN Policy Statements shall indicate under the sign of an asterisk, that the statement may not be supported by one or more ECRN members. The Executive Board may decide on any ECRN involvement in strategic projects. ECRN involvement must show direct or indirect benefit for members, either through their direct engagement in the project, or through indirect benefits such as their engagement in project activities such as sub- contractors, experts or opportunities for workshops where expenses are paid. The Executive Board shall be informed about any request for ECRN project partnership supported by the Secretariat. The Secretariat may proceed to join a Project Consortium if at least four (4) Executive Board members give their written or verbal approval. The Executive Board approves the use of the ECRN logo for events, conferences, promotional materials and projects. In urgent cases, the decision on these issues can be made by

and discharges the Executive Board of the financial liability for the previous year, agrees and sets the ECRN Annual Working Plan as well as the budget and is required to exercise its powers as set in the Article 12.2 of the ECRN Statutes. The General Assembly **should** approve changes in the Statutes and the **Rules of Procedure** as well as discuss and decide on other issues.

3. EXECUTIVE BOARD

Composition, role and responsibilities of the Executive Board

The Executive Board must comprise at least three (3) full members which are elected by the General Assembly, pursuant Article 17.2 of the ECRN Statutes. The Executive Board is elected for two (2) years at the beginning of which a President and three Vice-Presidents are designated. **The President and Vice-Presidents are required to be members of their respective regional governments. Each Vice-President holds a dedicated portfolio, defined in consultation with the Executive Director and confirmed by the Executive Board. The President may serve a maximum of two consecutive terms. One of the Vice-Presidents**, in close collaboration with the Director and with the assistance of a professional accountant, oversees the bookkeeping of ECRN's funds. The Executive Board is responsible for the governance, the content and priorities of ECRN, as well as for drafting a proposal for the Annual Action Plan, the budget and Rules of Procedure, all to be formally adopted by the General Assembly. The Executive Board meets once a year, or in case the needs of ECRN so require, upon the invitation of the President or at the request of four (4) Executive Board Members. When solicited by the President or the Director, the Executive Board may reach an agreement and take a decision through a Written Circulation Procedure respecting an internal time limit of maximum two (2) weeks. **The Executive Board should strive to reach consensus on all decisions, ECRN positions, and policy statements. Once approved by the Executive Board, these statements will be considered endorsed by the entire network by default.** However, in the event that not all members adhere to the same position, all ECRN policy statements shall indicate under the sign of an asterisk, that the statement may not be supported by one or more ECRN members. The Executive Board may decide on any ECRN involvement in strategic projects. ECRN involvement must show direct or indirect benefit for members, either through their direct engagement

the Director or the Chair. The Executive Board is the body designating a Director, which pursuant of the Article 18.5; shall perform all acts that are required by the needs of the Association and represents ECRN in all relations vis-a-vis EU institutions and other bodies. The Executive Board meetings are led by the Chair, who represents ECRN in high level political events, conferences, but can delegate to ECRN Executive Board members who have more experience in the topic or subject. The agenda and the minutes for the Executive Board meetings are prepared by the Chair, in cooperation with the Director and signed by the Chair.

4. PERMANENT WORKING GROUPS

Composition, role and responsibilities of the Permanent Working Groups

The Permanent Working Groups, chaired by the Presidency delegate and / or the Director, are held according to the Network's needs from two (2) to three (3) times per year and are attended by full and affiliated members, which are represented by their designated delegates. Permanent Working Groups implement decisions taken by the Executive Board, but also serve as preparatory meetings for the General Assembly.

5. DIRECTOR

Role and responsibilities

The Director is responsible for the day-to-day running of the Association, including of the human resources. Moreover, the Director is responsible for all staff contracts for staff employed by the Association taking into account the needs of the Association and for establishing and maintaining contacts with the European institutions. The Director shall be responsible, in cooperation with the Treasurer, of the bookkeeping, thus shall be in direct contact with the accountancy firm, the bank and the Belgian social secretariat. The Director shall upon Treasurer's request inform him about the executed payments made by the association. Such request may be submitted by the Treasurer on a trimestrial or semestrial basis. The Director is accountable to the Executive Board and, through it, to the Annual General Assembly. The Director is responsible for reporting to the Executive Board on the activities of the Working Groups, in cooperation with the Permanent Working Group Chair. Accession of new

in the project, or through indirect benefits such as their engagement in project activities such as sub-contractors, experts or opportunities for workshops where expenses are paid. The Executive Board shall be informed about any request for ECRN project partnership supported by the Secretariat. The Executive Board is the body designating the Executive Director, which pursuant of the Article 18.5; shall perform all acts that are required by the needs of ECRN and represents ECRN in all relations vis-a-vis EU institutions and other bodies. The Executive Board meetings are led by the President, who represents ECRN in high level political events, conferences, but can delegate to ECRN members who have more experience in the topic or subject.

4. STEERING GROUP

Composition, role and responsibilities of the **Steering Group**

The **Steering Group**, chaired by the Executive Director, are held according to the Network's needs from **three (3) to four (4) times** per year and are attended by full and affiliated members, which are represented by their designated delegates. **Steering Group** implement decisions taken by the Executive Board but also serve as preparatory meetings for the General Assembly.

5. EXECUTIVE DIRECTOR

Role and responsibilities

The Executive Director is responsible for the day-to-day management of ECRN, including all human resources matters related to the Secretariat. This includes responsibility for staff contracts for employees of ECRN. The Executive Director is authorised to conclude such contracts within the limits of the budget approved by the General Assembly. In addition, the Executive Director is responsible for establishing and maintaining relations with the European institutions. The Executive Director shall be responsible, in cooperation with the **Vice-President responsible for the finances**, of the bookkeeping, thus shall be in direct contact with the accountancy firm, the bank and the Belgian social secretariat. **The Executive Director shall upon the Vice-President's request inform about the executed payments made by ECRN.**

members may, under necessary prompt response, be granted to the entity by the Director, until formally confirmed by the Executive Board either by Written Circulation Procedure or at the next Executive Board meeting. The Director shall agree on the new membership only once membership forms and invoicing arrangements have been agreed.

6. MEMBERSHIP FEES

The ECRN membership fees for full members remain unchanged as in the ECRN e.V. membership fee regulation updated last in Brussels 16.6.2016, unless amended by the General Assembly. The membership fees for affiliated members is proposed to be set at a constant amount of 1 000 EUR per annual membership. The amount of membership fee for ECRN members (full members and affiliated members) may be, if needed, re-evaluated by the Executive Board and shall be formally approved by the Annual General Assembly during the approval of the budget of the following year. Deadline for sending the invoices and the payment of membership fees is set by the Presidency, in collaboration with the Director. However, the membership fees shall be paid within the first six months of the year. After a period of twelve (12) months, the procedure according to the Article 10.2 of the Statutes shall be applied.

7. BOOK-KEEPING

Under the supervision of the Treasurer in charge of the Associations' funds, the ECRN asbl book-keeping is managed by the Director, who is in direct contact with the Belgian social secretariat, accountancy firm and the bank. The Director, being in charge of insuring a proper functioning of the day-to-day management of the Association, works with the Belgian social secretariat GroupS, as well as the ONSS (Office National de Securite Sociale) in matters related to; human resources, contracts, salaries and insurances. The Director, responsible for the day-to-day management of the Association is in direct liaison with the accountancy firm for the following matters; book-keeping, invoices, tax declarations, attestations, VAT matters. The Director responsible of the Associations' day-to-day management is in direct liaison with the bank and is authorized to make payments with a limited amount of 20 000 euros per day. For any higher amount, the Director is under the obligation to send a prior written request for approval to the Treasurer. All of the above responsibilities and actions are performed taking into account the annual budget adopted by the General Assembly, in a transparent manner, available for Treasurer's monitoring at any time and are reported through the Treasurer to the Executive Board and the

The Executive Director is accountable to the Executive Board and, through it, to the General Assembly. Accession of new members may, under necessary prompt response, be granted to the entity by the Executive Director, until formally confirmed by the Executive Board either by Written Circulation Procedure or at the next Executive Board meeting. The Executive Director shall agree on the new membership only once membership forms and invoicing arrangements have been agreed.

6. MEMBERSHIP FEES

For a sustainable development of ECRN it is necessary to cover the costs of all statutory meetings and functions of the association from its own resources.

Therefore, the ECRN association has decided that a calculation for membership fees must be fair, transparent and sufficient. The membership fee for ECRN members (full members and affiliated members) may be, if needed, re-evaluated by the Executive Board and shall be formally approved by the General Assembly during the approval of the budget of the following year. Deadline for sending the invoices and the payment of membership fees is set by the Executive Board, in collaboration with the Executive Director. However, the membership fees shall be paid within the first six months of the year. After a period of twelve (12) months, the procedure according to the Article 10.2 of the Statutes shall be applied.

The ECRN association has decided to take the following indicators into account:

- **GDP of chemical regions**
- **employment in the chemical sector in the chemical regions and**
- **size of the region.**

Based on these criteria the following weighting system will be used:

- **employment in the chemical sector per region: between 0,7 and 1,4**
- **population per region: between 0,7 and 1,3**
- **GDP/capita (as the % of EU average): between 0,5 and 1,3**

Employment in Chemical Industry	Index Employment
0 - 10.000	0,7
10.001 - 20.000	0,8

General Assembly.

8. SECRETARIAT TRAVEL ALLOWANCES

When ECRN secretariat is obliged to travel, it shall refer its expenses to the daily travel, accommodation and subsistence allowances set by the European Commission in 2017. For reference, the daily travel, accommodation and subsistence allowances are available for your consultation in annex 1. Please note that the amounts are in Euros per calendar day, for each country set out in the table.

ANNEX 11

1. "Journeys must be carried out by the most direct and economic route. Economy class fares will be used as the benchmark for [...] air travel costs.

2. "For other modes of transport, the benchmark is the first-class rail fare. Car journeys: equivalent of corresponding first-class train ticket."

3. "The Daily subsistence allowances (DSA) are paid in addition to costs for accommodation as a flat-rate amount and are considered to cover breakfast and the two main meals, local transport, the cost of telecommunications and all other sundries. Daily subsistence allowances are to be calculated as follows according to the length of the mission:

- 6 hours or less: 20% of the daily allowance and any transport costs on the basis of supporting documents, up to EUR 0.22/km if a private car is used or the first-class rail fare if the journey is by train
- more than 6 hours but not more than 12 hours: 0.5 DSA;
- more than 12 hours but not more than 24 hours: 1 DSA;
- more than 24 hours but not more than 36 hours: 1.5 DSA;
- more than 36 hours but not more than 48 hours: 2 DSA;
- more than 48 hours but not more than 60 hours: 2.5 DSA;

20.001 - 30.000	0,9
30.001 - 40.000	1
40.001 - 50.000	1,1
50.001 - 70.000	1,2
70.001 - 100.000	1,3
100.001 - and beyond	1,4

Population per Region	Index Population
0 – 1.000.000	0,7
1.000.001 - 2.000.000	0,8
2.000.001 - 3.000.000	0,9
3.000.001 - 4.000.000	1
4.000.001 - 5.000.000	1,1
5.000.001 - 6.000.000	1,2
6.000.001 – and beyond	1,3
GDP/capita (as % of EU average) ¹	Index GDP
0,0 – 0,4	0,5
0,41 – 0,5	0,6
0,51 – 0,60	0,7
0,61 - 0,70	0,8
0,71 - 0,80	0,9
0,81 - 0,90	1
0,91 – 1,0	1,1
1,01 – 1,1	1,2
1,11 – and beyond	1,3

The formula for calculating the membership fee therefore is:

- **Membership Fee = Index Employment x Index Population x Index GDP x Basic Fee**

- each successive 12-hour period: 0.5 DSA.”

<i>Destinations</i>	<i>DSA in EUR</i>	<i>Hotel price in EUR</i>	<i>Destinations</i>	<i>DSA in EUR</i>	<i>Hotel price in EUR</i>		
AL	Albania	50,00	160,00	LI	Liechtenstein	80,00	95,00
AT	Austria	102,00	132,00	LT	Lithuania	69,00	117,00
BA	Bosnia-Herzegovina	65,00	135,00	LU	Luxembourg	98,00	148,00
BE	Belgium	102,00	148,00	LV	Latvia	73,00	116,00
BG	Bulgaria	57,00	135,00	ME	Montenegro	80,00	140,00
CH	Switzerland	80,00	140,00	MK	F.Y.R. of Macedonia	50,00	160,00
CY	Cyprus	88,00	140,00	MT	Malta	88,00	138,00
CZ	Czech Republic	70,00	124,00	NL	The Netherlands	103,00	166,00
DE	Germany	97,00	128,00	NO	Norway	80,00	140,00
DK	Denmark	124,00	173,00	PL	Poland	67,00	116,00
EE	Estonia	80,00	105,00	PT	Portugal	83,00	101,00
EL	Greece	82,00	112,00	RO	Romania	62,00	136,00
ES	Spain	88,00	128,00	RS	Serbia	80,00	140,00
FI	Finland	113,00	142,00	SE	Sweden	117,00	187,00
FR	France	102,00	180,00	SI	Slovenia	84,00	117,00
HR	Croatia	75,00	110,00	SK	Slovak Republic	74,00	100,00
HU	Hungary	64,00	120,00	TR	Turkey	55,00	165,00
IE	Ireland	108,00	159,00	UK	United Kingdom	125,00	209,00
IS	Iceland	85,00	160,00	XK	Kosovo (under UNSCR 1244)	80,00	140,00
IT	Italy	98,00	148,00				

The Basic Fee is defined to reach the necessary income level. It can be adjusted according to the number of members and the income needs of the association by the General Assembly.

- The current Basic Fee is: 9.450,00 EURO

The membership fee is rounded to the nearest full 1.000.

- The maximum membership fee is 40.000 EURO, the minimum membership fee is 2.000 EURO per year.

The regional data for calculating the individual membership fee is taken from sources provided by Eurostat, complemented by regional statistics if necessary.

6.1 Regulation for Membership Fees for affiliated Members

- Universities, Educational Institutes, R&D institutions and NGOs – 25% of the fee that would be paid by the region the institution is located in;
- Clusters and European Networks – 50% of the fee that would be paid by the region the institution is located in;
- Industrial associations, Chambers of Commerce, Trade Associations – 75% of the fee that would be paid by the region the institution is located in;
- Individual companies – 200% of the fee that would be paid by the region the institution is located in.

6.2 Payments and other matters

Membership fees have to be paid in EURO on an annual basis towards the ECRN association upon payment request by the ECRN Secretariat.

7. BOOK-KEEPING

Under the supervision of one of the Vice-Presidents, who oversees ECRN’s funds, the Executive Director manages the day-to-day administration and bookkeeping. The Executive Director maintains direct contact with the Belgian social secretariat, the accountancy firm, and the bank. In matters related to human resources, contracts, salaries, and insurance, the Director works with a Belgian social

	<p>secretariat and the ONSS (Office National de Sécurité Sociale). For financial and accounting matters—including bookkeeping, invoices, tax declarations, attestations, and VAT—the Executive Director liaises directly with the accountancy firm. Regarding banking operations, the Executive Director is authorized to execute payments up to a daily limit of EUR 20,000. For any higher amount, the Director must submit a prior written request to the Executive Board for approval. All responsibilities and actions described above must comply with the annual budget adopted by the General Assembly, be carried out transparently, remain available for the Executive Board’s oversight at any time.</p>
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